







We must work our destiny in our own way and present to the world an economic system based on true Islamic concept of equality of manhood and social justice.

We will thereby be fulfilling our mission as Muslims and giving to humanity the message of peace which alone can save it and secure the welfare, happiness and prosperity of mankind.

Quaid-e-Azam Muhammad Ali Jinnah

The Father of the Nation made his last public speech on 1st July, 1948 at the Inauguration of the State Bank of Pakistan. He passed away merely two months after giving this advice to the banking community.

## **Annual Report 2012**

Tameer Micro Finance Bank Limited

## this is the story of facing challenges & delivering solutions

Setting up remote branches in rural communities and far flung areas is difficult and costly. "Bank on Wheels" is a fully mobile, adaptable, and versatile solution which reaches even the remotest of locations to provide banking services. The impact created towards financial inclusion by our Bank on Wheels is simply immeasurable.

Tameer Micro Finance Bank needed an innovative solution to increase its outreach to rural communities so it developed the concept of using mobile service vehicles as quasi branches. It has done much more than just help us disburse and collect money. It is helping us achieve our vision of creating socio-economic development for all.

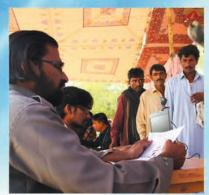
Bank on Wheels is transforming micro finance banking by visiting remote communities and assisting in the development of a financial ecosystem to include those at the base of the pyramid.

Bank on Wheels helps empower the unbanked!



## Financial Services at Community's Door Steps





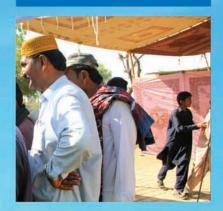




Rs. 1bn+
disbursed since
inception









## Mees

# this is the story of creating impact through innovation

Since its launch, three years ago, "Easypaisa" has started to change how the financially-excluded conduct day-to-day transactions. Currently, Easypaisa processes more than 6 million transactions exceeding Rs 8 billion a month. It has over 4 million unique customers who conduct transactions every month with a network of more than 24,000 + touch points operating round the clock.

Easypaisa currently offers services like mobile accounts, money transfer, bills payments, international home transfer (remittances), donations, corporate and internet payment solutions, deposits and savings products and ticket purchase.

Person-to-Person Fund transfers sent

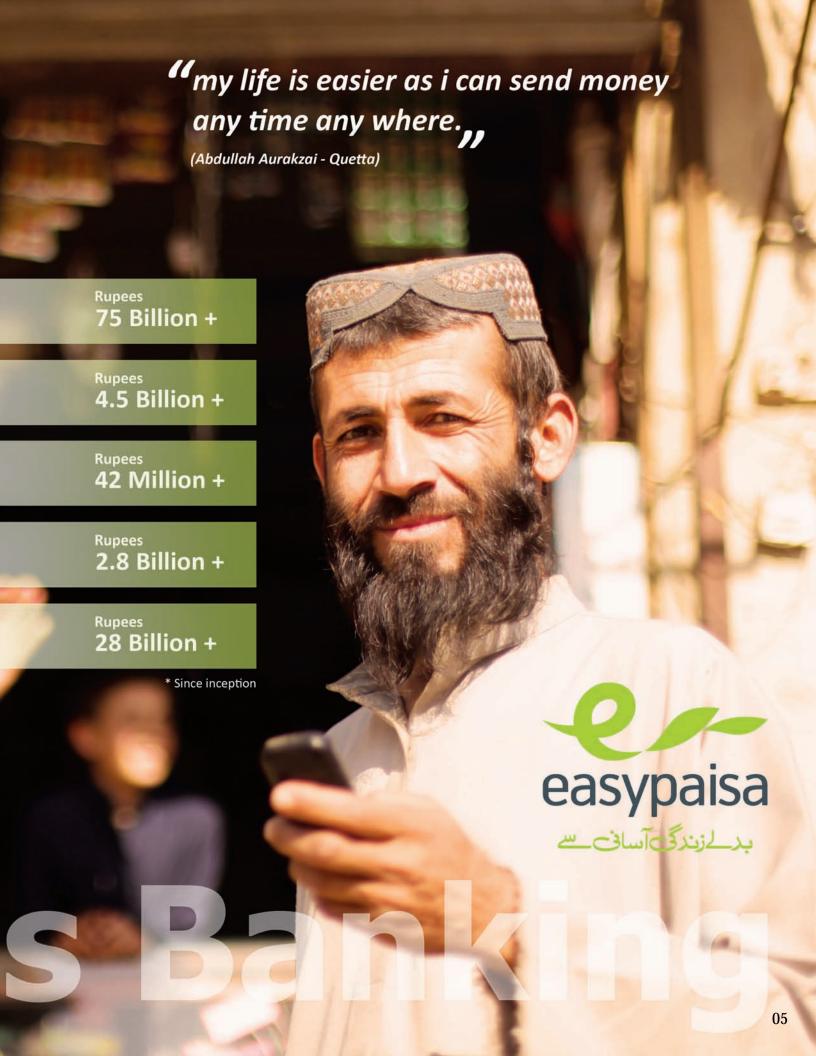
Account-to-Person Fund transfers

Person-to-Account Fund transfers sent

> International Remittances

Utility Bill Payments

Branches





# this is the story of ordinary people with extraordinary dreams

Few people realize the power of dreams and even fewer work hard to achieve them to change their lives. Samia is one such individual who worked hard to try to realize her dreams, however, she needed access to finance to make them come true.

Tameer Bank facilitated the realization of her dreams by giving her a group loan. With the loan, Samia painted, decorated and renovated a small room in her house to set up a salon. Samia was surprised at how quickly and effortlessly she got the loan that changed her life.

Her future plans are to expand her parlor into a bigger space. Currently she and her sister run the salon and support their family. They also provide vocational training to girls and young women in their locality.

Tameer remains committed in its mission to enable micro entrepreneurship opportunities by providing access to financial services to help individuals like Samia achieve their goals and realize their dreams.

"access to finance has enabled me to build my business and expand my workforce. (Aziz Ahmed Siddiqui - Sukkur) 08



# this is the story of providing supplementary incomes on hard earned savings

People constantly strive to make their lives better, both socially and financially. This is becoming increasingly harder for the underprivileged as living costs continues to go up putting pressure on their income and savings.

The thoughts of providing for their families, paying for children's education and weddings, taking care of medical expenses and saving for their own retirement could be a daunting one for bread earners.

Tameer understands their pain and offers a range of deposit products to people to save for their current and future spending needs because people shouldn't have to choose between providing in the present or saving for the future.

Tameer Bank's deposit offerings focus on micro savers and investors where a minimum saving of Rs 5,000/- can earn up to 14% yearly return. We offer our customers innovation, accessibility, quality and convenience.

Our full range of deposit products gives our clients an unmatched combination of high returns and liquidity. In addition, our nationwide network of ATMs offers them 24-hour convenience ensuring that their money works for them as they would like it.

## Supplement



## this is the story of strengthening food supplies through agriculture & livestock financing

## Assisting farmers fulfill their needs by giving them access to loans to increase their resources

Pakistan is a country with heavy reliance on agriculture. About 25% of its total land area is under cultivation. Pakistan has the third largest herd in the world with over 55 million heads of cattle. It's agriculture sector employs almost half of the country's workforce.

The agriculture sector is not new to credit and farmers have been borrowing money from loan sharks, middlemen, friends and relatives to buy inputs and goods every crop cycle.

Tameer Micro Finance Bank is playing a pivotal role in bridging the gap between the

needs of small farmers and the limited resources available to them by providing agricultural credit facilities ranging from individual loans to group loans.

According to industry statistics, Pakistan is the 4th largest milk producing country in the world. There is a big need of credit in livestock sector for smallholder farmers who primarily rely on informal sources.

Tameer Bank is facilitating Livestock financing to farmers who intend to increase their income through expanding their production capacity.

Livestock is an important sub-sector of agriculture and accounts nearly 40% of agricultural value-addition and almost 10% of Pakistan's GDP.

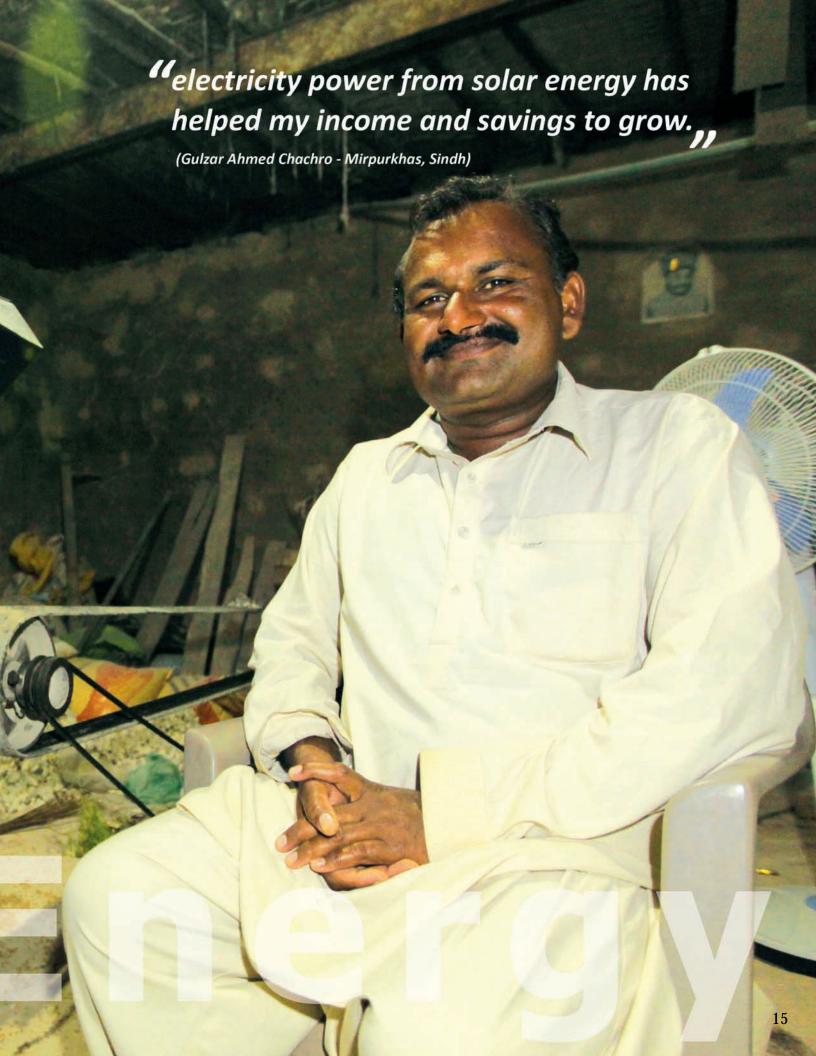


# this is the story of creating a culture of sustainability & renewable energy

Energy Poverty poses a serious threat to economic and social development. It refers to the situation of large numbers of people in developing countries whose well-being is negatively affected by very lack of access to energy, use of dirty or polluting fuels, and time spent collecting them to meet their basic needs.

With a large population of over 170 million people and a developing economy, Pakistan's energy needs continue to grow. The country, historically a net energy importer, is facing serious energy shortages as its economy and population grow while global fossil fuel prices continue to climb. Tameer provides microcredit financing for alternate energy solutions like solar home systems and biogas plants. Domestic biogas plants have been launched in Faisalabad (Punjab) and Solar Home Systems (SHS) have been launched in Mirpurkhas (Sindh) and Bahawalpur (Punjab).

Sola







# this is the story of focusing on opportunities for women

Tameer Bank has a policy of encouraging women in the work force within the organization and empowering women in communities to become Tameerians and financially contributing members of their respective households.

Tameer's growing female force, works side by side with men and reaches out to women in neighborhoods and households inaccesible to men. Female bankers are spread across Tameer's geographic reach. The bank also has an active Women's Wing, which focuses on those female customers who do not leave their homes or have lost the principal earning male members. Women field teams have gained a deeper understanding of community dynamics and bring back area specific learnings to help improve Tameer's service and outreach.

Tameer's products and services have gained a respectable foot hold in female dominated segments of small industries like sewing, home based cottage initiatives, home-stores, beauty parlors and agriculture. Women in the community, especially those limited to their homes are very eager to get involved in various business initiatives and welcome access to small loans to launch or enhance their small businesses. This has proven to be invaluable in helping women become empowered in communities across Pakistan.

Women









## this is the story of creating employment & career development opportunities

"Do what you do and do it the best as you can,

Ghazala Farid

Manager Corporate Relations North from Training Coordinator to Manager Corporate Relations





"I wanted a challenge, with ample amount of opportunities to grow. Working at Tameer has been all that and more.,,

#### Wasim Saglain Gilani

Area Manager, Southern Punjab from Relationship Manager to Area Manager

"Tameer is a place to inspire and be inspired,,

#### **Imtiaz Yousaf**

Associate Manager Administration North from Admin Officer to Associate Manager





"I've learned a lot about the business, and myself, through my experiences at Tameer.,,

#### Syeda Ammara Hassan

Operations Supervisor, Hyderabad from Cash Officer to Operations Supervisor

Given that the bulk of Pakistan's teeming population falls under the age of 30, Tameer has opened windows of opportunity for many talented young men and women.

We take pride in the fact that the average age of a banker at Tameer is 27 years.

## "I appreciate the fact that people here are rewarded for hard work.,,

Amjad Imran
Executive Manager, Human Resource
from HR Officer to Executive Manager





"Great environment that challenges me to be the best I can be,,

Fareha Ashfaq
Operations Manager, Gujrat Branch
from CSO to Operations Manager

## "Tameer is like my family.,,

Shahbaz Umer
Branch Manager, North Karachi Branch
from Data Entry Operator to Branch Manager





"If you have the desire to learn and will to excel, Tameer is the place for you.,,

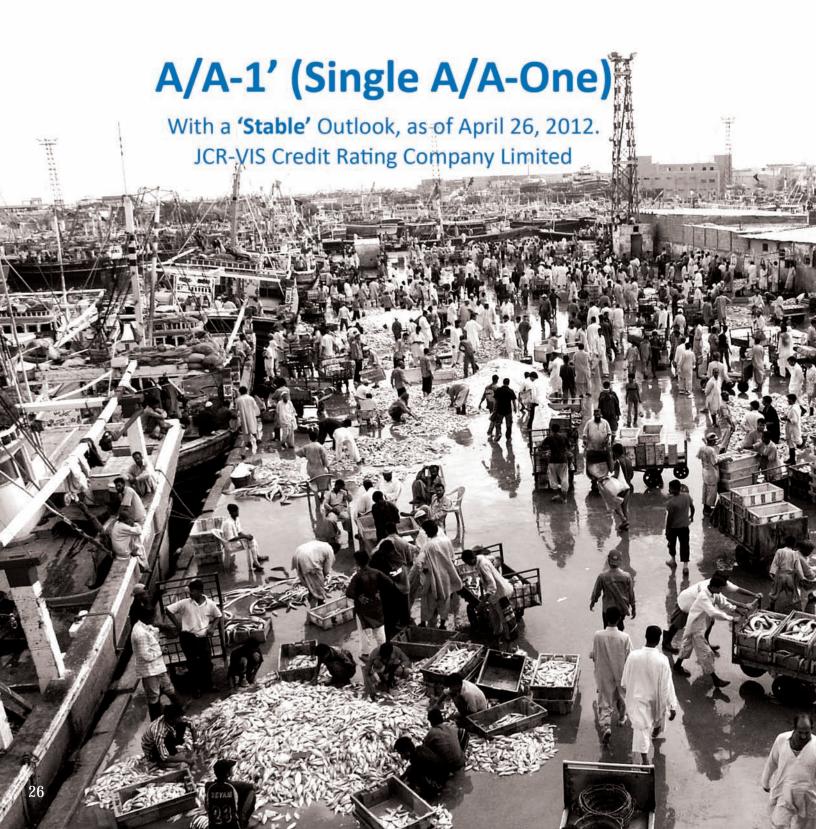
**Noor Mastoi**Branch Manager, Larkana Branch
from Data Entry Operator to Branch Manager

# this is the story of creating a financial ecosystem for the bottom of the pyramid





## this is the story of <u>first scheduled</u> and <u>largest microfinance bank</u> in Pakistan





## this is the story of tameer micro finance bank limited

Tameer Micro Finance Bank Limited (TMFB) is the first scheduled and largest Micro Finance Bank in Pakistan. The bank was incorporated in 2005 to provide microfinance and related financial services to the less privileged and unbanked segments of the society, with an aim to contribute towards poverty eradication under the Microfinance Institution Ordinance, 2001. The Bank currently has an outreach of 113 touch points along with more than 24,000 + Easypaisa outlets within Pakistan. TMFB's Range of financial services includes deposits, loans, mobile accounts, health insurance, alternate energy financing, remittances, cash management services, delivery through Bank on Wheels, agricultural and dairy financing. JCR-VIS Credit Rating Company Limited has reaffirmed the entity ratings of Tameer Micro Finance Bank Limited (Tameer) as 'A/A-1' (Single A/A-One) with a 'Stable' Outlook, as of April 26, 2012."



### Winner of 3 'Base of pyramid awards' from SBP 2010 & 2011

Tameer showcased by World Bank as a 'Model' at the 2010 Annual Meeting

### CEO Selected as "Leader of the Year' at the 6th Global Microfinance Achievement Awards

Tameer's CEO Syed Nadeem Hussain was selected 'Leader of the Year' by an international panel of leading micro-financiers at the 6th Annual Global Microfinance Achievement Awards 2011 held in Geneva.

## Winner Global Mobile Money Transfer award for 'Best New Entrant'

easypaisa won the award for 'Best Mobile Money Transfer Entrant of the Year' at the world's first Mobile Money Transfer (MMT) Awards held in Dubai in October 2010, beating out other esteemed companies such as Vodaphone and Grameenphone, making it the year's best service of its kind in the world.

## Tameer shortlisted by Financial Times and International Finance Corporation 2011 – Sustainable Finance Awards

The Financial Times and IFC, a member of the World Bank Group, 2011 FT/IFC Sustainable Finance Awards, the major global awards for environmentally and socially responsible banking and investment, shortlisted Tameer as one of the Top 7 out of more than 200 banks in the category for 'Achievement in financing the Base of The Pyramid category'

### Tameer CFO wins CFO of the year award

Kabeer Naqvi was recognized as the CFO of the year in microfinance industry in Pakistan by Human Resource Consulting Group in 2012

#### First Retail Micro Finance TFC Listed in Karachi Stock Exchange

In 2012, Tameer entered into the debt markets and arranged financing from commercial financial institutions in the form of as Commercial Paper Issuance (Corporate Bond). With the launch of KSE listed Term Finance Certificates (TFCs), Tameer became the first microfinance bank in Pakistan to enter into the arena of retail bonds.

## **Products & Services**

Setting new standards of excellence in value added microfinance and related services through innovative technology and a highly skilled and professional staff to meet our customers' financial needs.

## Lending

Our Loan products are designed to meet the specific needs of our customers.

### Entrepreneur Loan

Our Karobar - or Entrepreneur Loan helps our consumers either support their existing business or open up new ones.

- Unsecured Loan
- Tenure: 12 months (extends upto 18 months)

### **Housing Loan**

Our Housing loan - secured by the deed of the house is a collateral-backed equal monthly installment (EMI) product meant for house extension or improvement.

- Secured, Collateral- backed Loan
- Loan Amount up to Rs. 500,000
- Tenure up to 5 years

### **Equity Release Programme**

The Equity Release programme offers customers the facility to borrow funds against assets owned by them, such as Gold ornaments, government securities, Time Deposit Certificates of the Bank. The purpose ranges from inputs for

agriculture to working capital. The disbursal is guaranteed on the same day as the opening of an account.

- Secured bullet loan
- Quick turn around time of 2 hours
- Tenure 3-12 months

#### **Group Lending**

Group lending, also known as Solidarity Lending, is a product in which small groups borrow collectively and group members cross-guarantee each other. This product is divided into 2 categories:

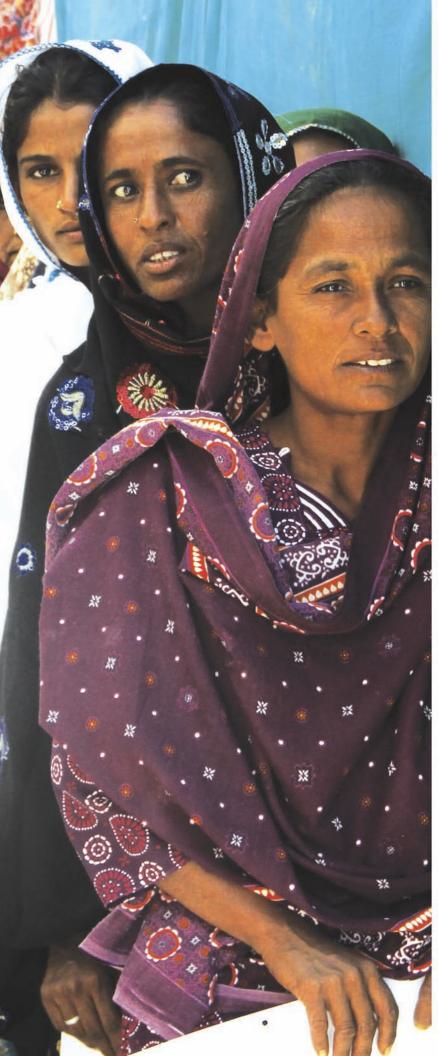
Agri-group loans and general category loans.

- Equal Monthly Installments (EMI) based loan
- Tenure: upto 12 months
- Mandatory savings (10% of loan amount for General Group – 5% of loan amount for Women Group)

### Salary Loan

Salary Loan was designed and launched keeping in mind that not every microfinance customer is self-employed. This loan differs from 'Karobar Loan' in that it is.

- EMI based loan
- Tenure: 12 months



## White Goods Financing

Ownership of household items such as television, refrigerator, washing machine, microwave ovens and other household durables are no longer a luxury, but a necessity. With this in mind, Tameer 'Zindagi Aasaan' was launched for the financing of white goods with Haier.

- Tenure: 12 months
- EMI based loan
- Quick turn around time
- Free home delivery

### Agriculture Loan

This is essentially a warehouse receipt financing facility, for farmers who are often unable to secure their borrowing requirements due to a lack of sufficient conventional collateral. This product uses their produce as security for the loan.

## **Deposits**

Our deposit products offer unparalleled advantages to customers, giving them freedom and flexibility when it comes to smart saving.

### **Current Accounts**

Tameer Super Checker is a non-interest bearing checking account aimed at Small to Medium shopkeepers/businesses and individuals.

- Accounts opened with a minimum amount of Rs. 50,000 get a free ATM Card
- Owners of accounts with a quarter end balance of more than Rs. 100,000 get a free account statement mailed to them

### Savings Accounts

Super Saver is a savings account aimed at Individuals (salaried, housewives, retired personnel etc.), small to medium shopkeepers, and micro-entrepreneurs. The product offers monthly profit, where the primary target market is clients who require a regular income stream.

- 8.5% annualized return.
- Minimum account opening as low as Rs. 5,000. Monthly Income Term Deposits

### One Year Term Deposits

It is a back-loaded term deposit product. Apart from carrying a highly attractive return, the product has also been bundled with value-added features including life and health insurance, ATM card, facility to avail Equity Release programme, and an easypaisa account.

- 14.00% per annum
- Minimum Investment Amount: Rs.5,000

### Senior Citizen Term Deposits

This is a time deposit product offered specifically for senior citizens with a truly exceptional rate of return.

- 16% per annum
- Flexible investment terms ranging from 1-3 years
- Minimum investment amount: Rs. 10,000.

### **Business Current Account**

Tajir Current Account is a non-interest bearing checking account aimed at horticulture traders operating in wholesale fruit/vegetable markets and in the supply chain. This product has been designed keeping in mind the needs of the target segments for frequent transactions and other banking services.



- Free cheque book
- Free ATM card
- Free pay orders
- Free bank statements
- Free IBFT

## **Health Insurance**

This product provides financial security to those who cannot afford emergency health payments. This is especially designed for the low income sector with a focus on women.

## **Cash Management**

Our Cash Management products are there to help customers and enterprises of all sizes offering services such as efficient cash management through Mobile Service Vehicles (MSV's) and Real Time Gross Settlement (RTGS) to help facilitate large payments.



## Making banking easy & accessable for all

Since its launch in 2009, easypaisa, the first mobile based branchless banking service in Pakistan, has been meeting the needs of customers. Easypaisa offers liable over-the-counter transaction services and mobile banking as well as domestic and international money transfers.

Customers can also make donations, conduct bill payments and top up their airtime. Many companies have already signed up for services for salary disbursement and from 2012 more than 1 million people will be able to enjoy the convenience of getting their government pensions through easypaisa.

Easypaisa services are available at 24,000 + touch points in 600 cities. There are more than 10 million easypaisa users, but there is still further potential. A study by the Boston Consulting Group, estimates that 35% of the adult population in Pakistan could be mobile financial services users by 2020.

## Easypaisa by the numbers - 2012

Product/Services	No. of Transactions	Volume Transacted
Person-to-Person Fund Transfers - Sent	18 Million +	75 Billion +
Account-to-Person Fund transfers	1.2 Million +	4.5 Billion +
Person-to-Account Fund Transfers - Sent	9 Thousands +	42 Million +
International Remittances	100,000 +	2.8 Billion +
Utility Bills Payments	23 Million +	28 Billion +







To set new standards of excellence in value added microfinance and related services through innovative technology and a highly skilled and professional staff for customer convenience and satisfaction.



# Core

# **Integrity**

Pioneering commercially viable microfinance activity in Pakistan means we have a duty to serve both the community at large and our stakeholders with the highest standards of integrity.

# Respect

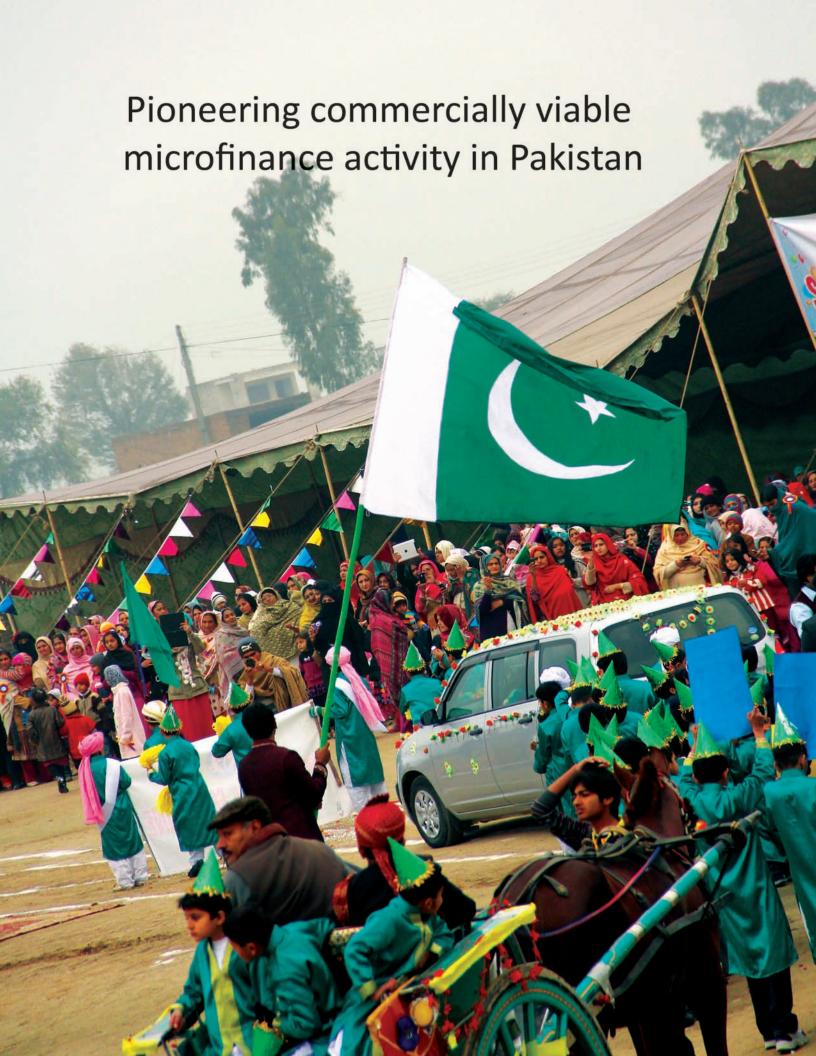
We believe that everyone deserves to be treated with equal dignity and regard, from the humblest loan applicant to the top level executive.

# **Equal Opportunity**

Equal opportunity is our highest ideal.

We are an Equal Opportunity Employer and do not hire on the basis of social status, creed, gender or ethnicity.

# Values **Innovation** In order to provide financial access to those who have none, and retain a vital edge against all competition, we are firm believers in the power of innovation. Through cutting edge technology, innovative products and distribution systems, a vibrant workforce and culture, we work together for the fruition of the ideas that drive us forward. Meritocracy We take personal responsibility for our role as leaders in pursuit of excellence. We are a performance driven, result oriented organization where merit is the only criterion for reward and the true measure of greatness.



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# Message from the Chairman

During 2012, Tameer became the largest microfinance bank in terms of both portfolio size and deposit base. The loan portfolio stood at Rs 6.7 billion at the end of the year, up 32% from 2011. The deposit base reached Rs 8.4 billion. In parallel Easypaisa continued to enhance its footprint, growing its number of agents to more than 24,000 +, adding another 5,000 agents to its distribution network last year.

Despite the unstable economic and political situation of the country, I am pleased to share that Tameer Micro Finance Bank in 2012 continued to deliver well in all aspects of the business. Easypaisa, the joint service offered by Tameer and Telenor Pakistan, also continued to expand on the back of innovation and leveraging mobility and a low cost distribution model.

During 2012, Tameer became the largest microfinance bank in terms of both portfolio size and deposit base.

The loan portfolio stood at Rs 6.7 billion at the end of the year, up 32% from 2011. The deposit base reached Rs 8.4 billion. In parallel Easypaisa continued to enhance its footprint, growing its number of agents to more than 24,000 +, adding another 5,000 agents to its distribution network last year. The growth in agents has helped to further solidify the bank's standing as the financial institution with the largest number of customer touch points and reaffirming its commitment to empower the unbanked through innovation.

The volume of transactions in Easypaisa doubled from 2011 to 2012 and contributed positively to the growth in revenues for Tameer.

The partnership of Easypaisa that came about as a result of Telenor Pakistan's stake in Tameer, sustained its course of exploring new avenues. More than 700,000 beneficiaries received support from the the Easypaisa government through distribution network. Many companies benefitted from the salary disbursement microfinance solution and other institutions benefitted from their customers using the Easypaisa distribution network for repayment. A first of its kind combined saving and insurance product for branchless banking was also launched at the end of the year. The growth of the model has been made possible due to the business-friendly and supportive regulations by the regulators of the two industries: Pakistan Telecommunication Authority (PTA) and State Bank of Pakistan (SBP).

Growth in financial income for the year was exceptional, increasing 58% ending at Rs 2.6 billion. Profitability before tax more than doubled in 2012 compared to the previous year, ending at Rs. 503 million. Not only did the bank show impressive growth rates but also managed a remarkable delinquency rate of less than 1 %.

Building on its innovative culture, Tameer conducted a successful listing of a Term Finance Certificate (TFC) on the Karachi Stock Exchange. The certificate is the first of its kind retail Micro Finance TFC to be launched in Pakistan.

Due to the overwhelming response from the market, the subscription for the fund was closed within a record five days.

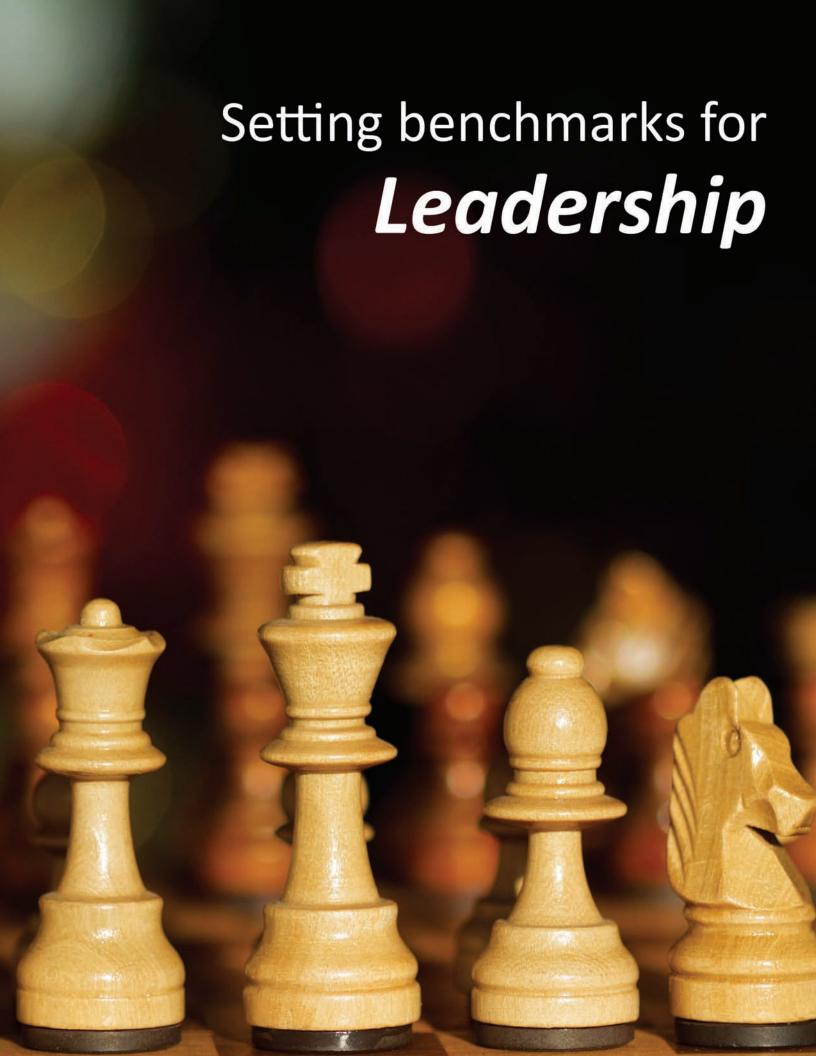
With organic growth coming through with the effective and efficient utilization of existing resources, the bank is also looking to invest further into its human capital. The bank aims to build a skilled workforce while moving towards greater empowerment and leadership from within ranks; therefore emphasis has been placed on internal capacity building. It is intended that the bank will continue to invest in its human resource in order to support the planned growth in a sustainable manner.

Tameer Bank is committed to its vision of bringing financial inclusion to the unbanked people of Pakistan and will continue to work on strengthening its portfolio and market positioning. Easypaisa will continue to explore the market and will build on innovation and reach to further enhance the branchless banking eco system.

I would like to thank our valued customers for their support and would like to reassure them of our commitment towards bringing financial inclusion to all. The management team and employees of Tameer Micro Finance Bank are driven by the vision of inclusion and with the dedication of it's board members, Tameer is well on its way.

Jon Eddy Abdullah

Chairman





# Message from the President & CEO

For Tameer Bank 2012 was an outstanding year in which we continued to outpace our peers and competitors. We have emerged as Pakistan's largest microfinance bank in terms of loans and deposits, and have in a short time become the most profitable bank in the industry.

In 2012 we continued to consolidate our foundations to prepare for scale in the coming years. We focused on liquidity, portfolio quality, capital adequacy, and operating efficiency. This focus translated into a pre-tax profit of Rs 503 mn in 2012, up from Rs 227 mn in 2011.

From a liquidity perspective we had three objectives: create excess liquidity, which would cover us in a possible crunch; fully fund our asset book; and materially reduce our deposit concentration risk. At the end of 2012, we were more than successful in achieving these goals.

Our deposits-to-loan ratio was 125 percent (compared to 89 percent in 2011)

and we reduced the top ten depositor concentration from 41% to 21% percent.

In our portfolio offering we created an equity release product, 'Tameer Sarmaya Qarza', which met our customers' needs while the liquid collateral (gold ornaments, certificates of deposits) fully insulated us from potential bad loans. The bulk of these loans are to farmers in rural areas for agricultural inputs. We ended the year with a write-off ratio of 0.3 percent and a 30 day portfolio at risk of 0.85 percent. Our capital adequacy was 73 percent against a regulatory requirement of 15 percent. Our revenue to expense ratio increased from 1.63 to 1.91 as we continued our focus on operational excellence.

We have three clear unique selling points (USPs): low cost distribution, credit underwriting ability, and technology. Our current distribution consists of 113 proprietary Tameer customer touch points, more than 24,000 + Easypaisa agents, and 1 million mobile wallet account holders. Our aim in 2013 is to fully leverage our proprietary banking network as well as our branchless banking network.

We will expand our proprietary network with a last mile strategy to establish our presence in the form of financial centers in rural areas where there are currently no other banks. The low cost financial center will provide equity release; livestock and alternate energy loans; cash and gold-based savings; and health, life, crop, and livestock insurance.

Financial centers will be fully powered by solar energy and connected in real time online through point of sale (POS) devices. This strategy will allow us to increase our geographic footprint, establish our presence at the grassroots level, and increase the social impact we make. We will selectively migrate our over-the-counter customers to mobile wallet, and progressively migrate the business from transactional to savings and credit.

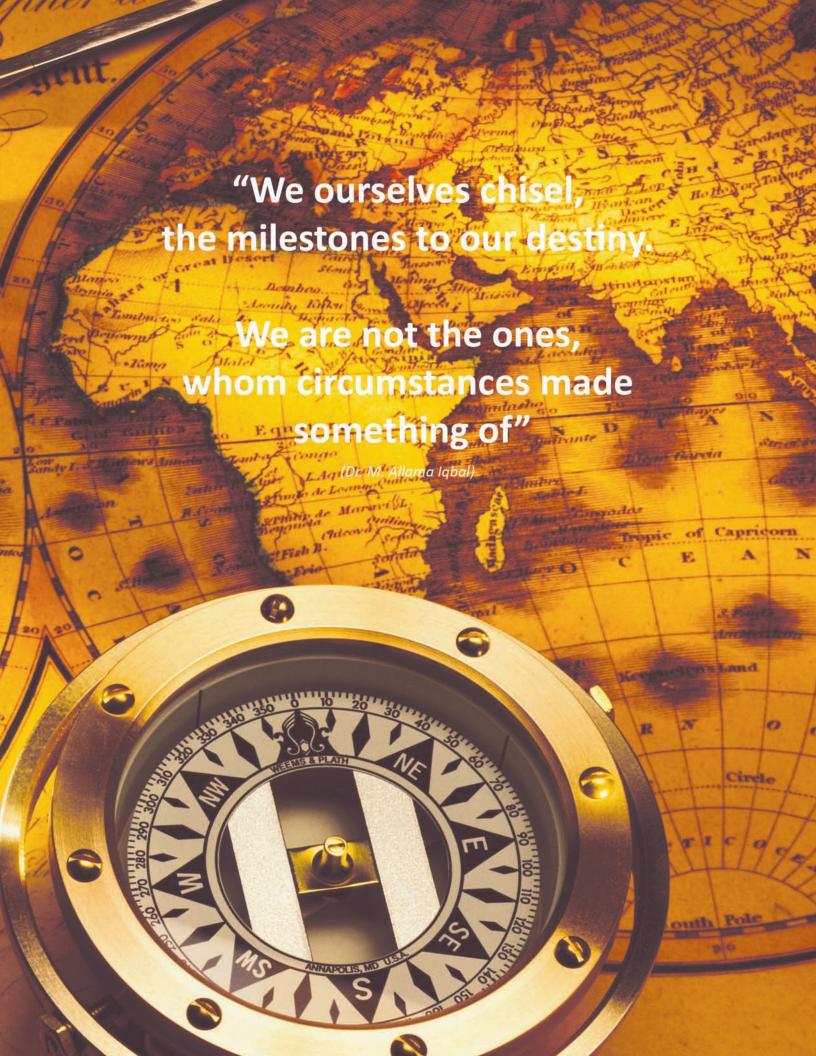
We launched 'Khushal', a savings account for low-income groups. We will conduct pilots and develop a road map for the creation of credit products. Our underwriting skills and low cost acquisition ability will play a major role in our ability to scale the business. In 2012 we strengthened our foundations to create a bullet-proof bank capable of scaling its loan portfolio regardless of economic conditions. In 2013 we will be leveraging our USPs to address growing competition. We will also start to measure and disseminate Tameer Bank's continued social impact. As Pakistan's largest provider of credit and savings as well as domestic remittances, we are clearly changing lives. We will now include social impact in our narrative.

Our continued success is a function of the Bank's ability to develop and execute a vision. This would not be possible without the quality of our staff. I congratulate our young and passionate team for achieving so many milestones in such a short period, and look forward to another exciting and fruitful year.

Nadeem Hussain

Founder, President & C.E.O

Tadeen Anssain



# **Board of Directors**



### Sitting from Right

Mr. Nadeem Hussain - Founder, President & CEO

Mr. Saleem Raza - Director

Mr. Jon Eddy Abdullah - Chairman

Mr. Lars Christian Luel - Director

### Standing from Left

Mr. Nizar Noor Mohammad - Director

Mr. Karl Eric Broten - Director

Mr. Roar Bjaerum - Director

# Management Committee



### Sitting from Right

Mr. Nadeem Hussain - Founder, President & CEO

Mr. Tariq Mohar - Deputy CEO

### Standing from Left

Mr. Muhammad Ali - Head of Internal Audit

Mr. Shyam Lal - Chief Risk Officer

Mr. Habib Ali - Head of Branchless Banking

Mr. Kabeer Naqvi - Chief of Staff, CFO & Company Secretary

Mr. Naresh Karia - Head of Compliance

Mr. Atyab Tahir - Chief Strategy Officer

Mrs. Tazeen Adnan - Head of Human Resources

# **Company Information**

### **Board of Directors**

Chairman Founder, President & CEO / Director

Director Director

Director

Director Director Mr. Jon Eddy Abdullah Mr. Nadeem Hussain Mr. Lars Christian Luel Mr. Roar Bjaerum Mr. Karl Erik Broten Mr. Salim Raza

Mr. Nizar Noor Muhammad

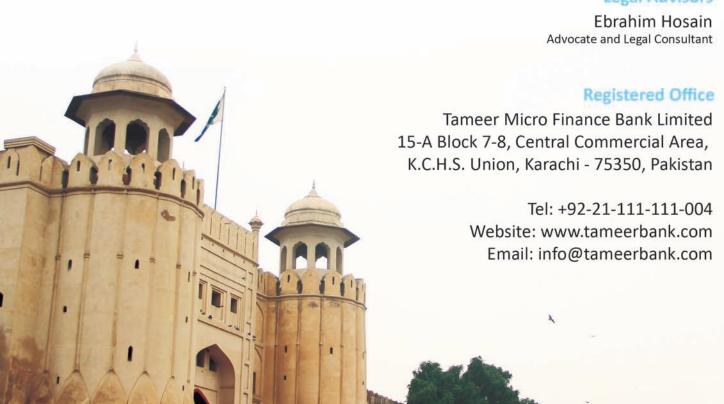
### **Chief Financial Officer & Company Secretary**

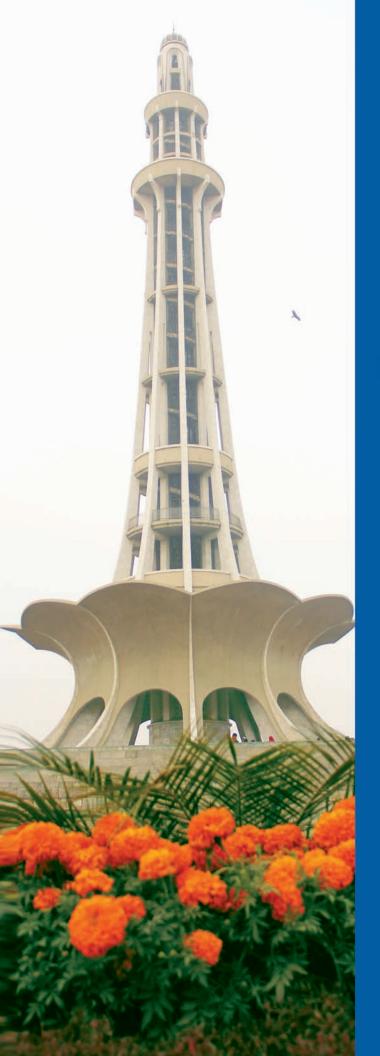
Mr. Kabeer Naqvi

### Auditors

Enst & Young Ford Rhodes Sidat Hyder & Co Chartered Accountants

### **Legal Advisors**





# **Committies**

### **Audit Committee**

Mr. Karl Erik Broten - Chairman Mr. Nizar Noor Mohammad Mr. Roar Bjaerum

### **Branchless Banking Steering Committee**

Mr. Jon Eddy Abdullah - Chairman Mr. Syed Nadeem Hussain Mr. Karl Erik Broten Mr. Lars Christian Iuel Mr. Roar Bjaerum

# Human Resources Management & Planning Committee

Mr. Roar Bjaerum - Chairman Mr. Lars Christian Iuel Mr. Nizar Noor Mohammed

### **Risk Management Committee**

Mr. Salim Raza - Chairman Mr. Karl Erik Broten Mr. Roar Bjaerum

## **Committee Functions**



## **Audit Committee**

The Audit Committee was formed to assist the Board in fulfilling its oversight responsibilities. This includes reviewing the financial information, systems of internal controls and risk management and the audit process including the performance of internal and external auditors. It also allows management to access the Bank's processes for adherence to the Code of Conduct; and for monitoring of compliance with laws, rules, regulations and directives issued by the regulatory authorities as well as the plans and policies issued by the Bank. The committee is meant to provide an open avenue of communication between the Board of Directors, Management, Internal Audit and the External Auditors.



# Human Resource Management & Planning Committee

Given that the Human Resources possessed by a banking company are amongst the most valuable factors of business management and expansion, it is imperative that HR function is strong. The HR committee exists in light of this and is entrusted with the task of establishing human resources strategies that ensure optimization of all factors affecting the performance and efficiency of the staff function to ensure hiring, training, re-training, and motivation of all Tameerians so as to maximize operational stability.

# **Branchless Banking Steering Committee**

The Branchless Banking Committee was set up to develop a framework for the future of the Branchless Banking and Mobile Banking Initiative, and help ease the path to implementation of said developments. The BBC provides a forum for discussion and proposal of solutions to any issues related to Branchless Banking that need to be decided by the Board of Directors.



# **Risk Management Committee**

The primary purpose of the committee is to formalize the Board's governance of the Bank's risk management process and to ensure compliance with the established risk tolerance guidelines. Furthermore the RMC facilitates a better understanding of the risk reward paradigm and helps the BOD to make more informed decisions on the quantum and kind of risk the Bank must take to meet its growth plans. This committee is chaired by Syed Salim Raza, former Governor of State Bank of Pakistan and was also the CEO of Pakistan Business Council (PBC) since February 2006. Mr. Raza also brings to the committee 38 years of international banking experience. His business experience covers credit and corporate finance, real estate and global asset (bonds & equities) management.



# Director's Report to the Shareholders

On behalf of the Board of Directors, it is our privilege to present the 8th Annual Report and audited financial statements of Tameer Micro Finance Bank Limited for the year ended December 31, 2012. The Bank has made significant progress this year. It is on the right track and fully committed to achieving its long-term goals.

Overall the Bank improved its balance sheet footing by 61%, from Rs. 8.281 billion last year to Rs. 13.348 billion in the current year. This is mainly due to a 32% increase in net advances, from Rs. 5.054 billion last year to Rs. 6.688 billion this year. In addition to growth in the core banking business, the branchless banking business has also shown significant growth compared to last year. On deposits, an increase of 86% was achieved, from Rs. 4.512 billion last year to Rs. 8.372 billion during the current year.

Financial Results		
	December 31, 2012 (in '000')	December 31, 2011 (in '000')
Profit before taxation	503,042	226,721
Less: Taxation-Current	(13,356)	(17,078)
-Deferred	(115,576)	(75,173)
Profit after taxation	374,110	134,470
Earnings per share	2.78	1.00

### **Transfer to Reserves**

As per the requirements of the Microfinance Institution Ordinance 2001 and the Prudential Regulations for Microfinance Banks issued by the State Bank of Pakistan, the Bank has transferred an amount equivalent to 20% of profit after tax to the statutory reserve (Rs. 74,822,000) and 5% of profit after tax (plus return earned on such funds) to the Depositors' Protection Fund (Rs. 26,359,000).

### Capital Adequacy Ratio

Against a regulatory requirement of 15%, the Bank's Capital Adequacy Ratio as on December 31, 2012 stood at 73%, compared to 60% at the end of December 2011.

### **Board of Directors**

No casual vacancies occurred during the year 2012.

### **Corporate Governance**

The Board of Directors is responsible to shareholders for the management of the Bank. It acknowledges responsibility for a system of sound internal controls and is committed to uphold the highest standards of Corporate Governance.

# Statement of Corporate governance

The Directors are pleased to state that:

- a) The financial statements prepared by the management of the Bank accurately present its state of affairs, the results of its operations, cash flows and changes in equity.
- b) Proper books of accounts of the Bank have been maintained.
- c) Appropriate accounting policies have been consistently applied in the preparation of financial statements, and accounting estimates are based on reasonable and prudent judgment.
- d) International Financial Reporting Standards, as applicable in Pakistan, have been followed in the preparation of financial statements, and any departure therefrom has been adequately disclosed.
- e) The system of internal controls is sound in design and has been effectively implemented and monitored. Ultimate responsibility for the effectiveness of internal controls and their monitoring lies with the Board. An Audit Committee has been formed for this purpose, and meets periodically throughout the year with management as well as with internal and external auditors. In addition, there are financial forecasts and budgetary control procedures in place, which are reviewed and monitored throughout the year to indicate and evaluate the variances from the budget.
- f) There are no significant doubts related to the Bank's ability to continue as a going concern.
- g. Five meetings were held during the year, attended by the directors, as follows:

		Number of Meetings			
Name of Director	Designation	Held During the year during tenor	Attended		
Mr. Jon Eddy Abdullah	Chairman	5	4*		
Mr. Nadeem Hussain	Chief Executive	5	5		
Mr. Karl Eric Broten	Director	5	5		
Mr. Lars Christian Iuel	Director	5	3*		
Mr. Roar Bjaerum	Director	5	5		
Mr. Salim Raza	Director	5	4*		
Mr. Nizar Noor Muhammad	Director	5	5		

<sup>\*</sup> Leaves of absence were granted to Mr. Jon Eddy Abdullah, Mr. Lars Christian Iuel and Mr. Salim Raza, who could not attend certain board meetings

Key information concerning operating and financial data of the Bank is available in the annual report. The categories and the pattern of shareholding, as required by the Companies Ordinance 1984, are also included in the annual report.

No Director has acquired shares in the bank during the year and no trading was carried out in the shares of the bank during the year by the Directors, Chief Executive Officer, and Chief Financial Officer, Company Secretary, Chief Internal Auditor or their spouses or minor children.

### **Audit Committee**

The Audit Committee consists of three non-executive directors: Mr. Karl Eric Broten (Chairman), Mr. Roar Bjaerum and Mr. Nizar Noor Muhammad.

### **Credit Rating**

Based on the results for the year ended December 31, 2012, the credit rating company JCR-VIS has rated the Bank as A/A-1' (Single A/A-One) with a 'Stable' Outlook

### **Auditors**

The current auditors, Messrs.' Ford Rhodes Sidat Hyder & Co. Chartered Accountants, were retired and, since they were eligible, offered their services for re-appointment for another term.

### Events after Balance Sheet Date

There have not been any material events that occurred subsequent to the date of the Balance Sheet that require adjustments to the enclosed financial statements, except those which have already been made or disclosed.

### Pattern of Shareholding

The pattern of shareholding as at December 31, 2012 is annexed to this report.

### Earnings per Share

Earnings per share of the bank for the year ending 2012 are 2.78 compared to 1.00 at end of 2011.

### Statement of Investments of Provident & Gratuity Fund

The value of investments, including the accrued income of provident and gratuity funds, as on December 31, 2012 on the basis of un-audited accounts is:

Provident Fund 125,970,838 Gratuity Fund 58,800,907

### **Appreciation & Acknowledgments**

We take this opportunity to express our gratitude to our customers and business partners for their continued support and trust. We offer sincere appreciation to the State Bank of Pakistan and the Securities and Exchange Commission of Pakistan for the guidance and cooperation extended to the Bank. Finally, we are thankful to our associates, staff and colleagues for the committed services provided to our valued customers.

Nadeem Hussain

President / Chief Executive Officer

Place : Karachi

Dated : March 05, 2013

Jon Eddy Abdullah

# Auditor's Report to the Members

We have audited the annexed balance sheet of Tameer Microfinance Bank Limited (the Bank) s of 31 December 2012 and the related profit and loss account, statement of comprehensive income, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purpose of our audit.

It is the responsibility of the Bank's Board of Directors to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Microfinance Institutions Ordinance, 2001, and the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:

- a) In our opinion, proper books of account have been kept by the Bank as required by Microfinance Institutions Ordinance, 2001 and the Companies Ordinance, 1984;
- b) In our opinion:
- i. The balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Microfinance Institutions Ordinance, 2001 and the Companies Ordinance, 1984 and are in agreement with the books of account and are further in accordance with accounting policies consistently applied, except for the changes stated in note 5.1 to the financial statements with which we concur;
- ii. The expenditure incurred during the year was for the purpose of the Bank's business; and
- The business conducted, investments made and expenditure incurred during the year were in accordance with the objectives of the Bank;
- c) In our opinion and to the best of our knowledge and according to the explanations given to us, the balance sheet, profit and loss account, statement of comprehensive income, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and give the information required by the Microfinance Institutions Ordinance, 2001 and the Companies Ordinance, 1984 in the manner so required and respectively give a true and fair view of the state of the Bank's affairs as of 31 December 2012 and of the profit, its comprehensive income, cash flows and changes in equity for the year then ended; and
- d) In our opinion, Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Bank and deposited in the Central Zakat Fund established under Section 7 of that Ordinance.

Chartered Accountant Audit Engagement Partner: Arslan Khalid Date: 07 February 2013 Karachi "In 2012 we strengthened our foundations to create a bullet-proof bank capable of scaling its loan portfolio regardless of economic conditions."

(Nadeem Hussain, Founder, President & CEO)



Total Branch Banking Touch-points

113

Total Mobile (Agent/Franchise) Banking Touch Points

24,000 +

**Total Active Customers** 

923,963

Total Active Borrowers

154,973

Active Women Borrowers

52,022

Outstanding Loan Portfolio

6.7 billion [In Rupees

Loan Disbursement
Jan-Dec 2012 (in Rupees)

8.39 billion [In Rupees]

Total Deposits (in Rupees)

8.37 billion [In Rupees]

Portfolio **Delinquency** (PAR) 30 Day +

0.85%

Company Employees

1,495

# **Balance Sheet**

## As of December 31, 2012

	Note	2012	2011	
ASSETS		(Rupees in '000)		
Cash and balances with State Bank of Pakistan				
and National Bank of Pakistan	8	730,133	516,706	
Balances with other banks	9	927,509	1,258,896	
Lending to financial institutions		-	-	
Investments	10	3,604,983	328,236	
Advances - net of provisions	11	6,687,865	5,054,297	
Operating fixed assets	12	349,240	252,812	
Other assets	13	950,105	656,273	
Deferred tax asset - net	14	98,330	213,886	
Total Assets		13,348,165	8,281,106	
LIABILITIES				
Deposits and other accounts	15	8,371,951	4,512,529	
Borrowings	16	1,391,257	1,801,725	
Subordinated debt	17	971,886	-	
Other liabilities	18	767,989	491,007	
Deferred tax liabilities		-	, -	
Total Liabilities		11,503,083	6,805,261	
Net Assets		1,845,082	1,475,845	
REPRESENTED BY:				
Share capital	19	1,346,939	1,346,939	
Reserves	10	540,611	439,430	
Accumulated loss		(55,216)	(328,145)	
		1,832,334	1,458,224	
Deficit on revaluation of assets - net of tax	20	(55)	(17)	
Deferred grants	20 21	12,803	17,638	
Deterred grants	21	1,845,082	1,475,845	
		1,045,002	1,473,043	

### MEMORANDUM / OFF BALANCE SHEET ITEMS

The annexed notes 1 to 39 form an integral part of these financial statements.

President & Chief Executive Officer

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# **Profit & Loss Account**

## For the year ended 31 December, 2012

	Note	2012	2011
		(Rupees	in '000)
Mark-up / return / interest earned	22	1,951,549	1,277,002
Mark-up / return / interest expensed	23	(773,757)	(445,874)
Net mark-up / interest income		1,177,792	831,128
Reversal / (provision) against non-performing loans and advances	11.3	(11,416)	21,404
Provision for diminution in the value of investments	11.3	(11,410)	21,404
Bad debts written off directly - net of recoveries	11.4	(11,721)	(3,263)
Data debts written on directly needs recoveries	11.1	(23,137)	18,141
Net mark-up / interest income after provisions		1,154,655	849,269
Non mark-up / interest income			
Fee, commission and brokerage income	24	627,838	350,899
Dividend income		-	-
Other income	25	91,786	56,978
Total non mark-up / interest income		719,624	407,877
Non mark up / interest expenses		1,874,279	1,257,146
Non mark-up / interest expenses Administrative expenses	26	(1,354,108)	(1,011,568)
Other provisions / write offs	۷.0	(6,535)	(3,271)
Other charges	27	(10,594)	(15,586)
Total non mark-up / interest expenses	21	(1,371,237)	(1,030,425)
Total not mark up / interest expenses		503,042	226,721
Extraordinary / unusual items		-	-
· · · · · · · · · · · · · · · · · · ·			
Profit before taxation		503,042	226,721
Taxation - current	28	(13,356)	(17,078)
- prior	20	(10,000)	(17,070)
Taxation - deferred	14.1	(115,576)	(75,173)
		(128,932)	(92,251)
Profit after taxation		374,110	134,470
		(Rur	pees)
D 4 1 10 4 1 4 4 1	22		
Basic and diluted earnings per share	29	2.78	1.00

Appropriations are reflected in the statement of changes in equity.

The annexed notes 1 to 39 form an integral part of these financial statements.

President & Chief Executive Officer

Chairman

Director

<u>July Director</u>

# Statement of Comprehensive Income

For the year ended 31 December, 2012

	Note	2012	2011
		(Rupees	in '000)
Net profit for the year		374,110	134,470
Other comprehensive income		-	-
Total comprehensive income for the year		374,110	134,470

Surplus / (deficit) on revaluation of available for sale investments is presented under a separate account below equity in accordance with the format of financial statements as prescribed under BSD Circular No. 11 dated 30 December 2003 issued by the State Bank of Pakistan (SBP).

The annexed notes 1 to 39 form an integral part of these financial statements.

President & Chief Executive Officer Chairman

Director

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# Satement of Changes in Equity

For the year ended 31 December, 2012

	Capital reserves					
	Share capital	Share premium	Statutory reserve	Depositors' Protection Fund	Accumulated loss	Total
			(Rupees	s in '000)		
Balance as at 01 January 2011	1,346,939	343,469	49,874	12,469	(428,997)	1,323,754
Net profit for the year	-	-	-	-	134,470	134,470
Other comprehensive income	-	-	_	-	-	-
Total comprehensive income for the year	-	-	-	-	134,470	134,470
Transfer to statutory reserve *			26,894		(26,894)	-
Contribution to Depositors' Protection Fund **				6,724	(6,724)	-
Balance as at 31 December 2011	1,346,939	343,469	76,768	19,193	(328,145)	1,458,224
Net profit for the year	-	-	-	-	374,110	374,110
Other comprehensive income	-	-	-	-	-	-
Total comprehensive income for the year	-	-	-		374,110	374,110
Transfer to statutory reserve *	-	-	74,822	-	(74,822)	-
Contribution to Depositors' Protection Fund **	-	-	-	26,359	(26,359)	-
Balance as at 31 December 2012	1,346,939	343,469	151,590	45,552	(55,216)	1,832,334

 $<sup>^*</sup>$  In accordance with the requirements of the Microfinance Institution Ordinance, 2001 and the Prudential Regulations for Microfinance Banks issued by the SBP (Prudential Regulations), the Bank has transferred an amount equivalent to 20% of profit after tax to the statutory reserve.

The annexed notes 1 to 39 form an integral part of these financial statements.

President & Chief Executive Officer

Chairman

Director

Director

<sup>\*\*</sup> In accordance with the requirements of the Microfinance Institution Ordinance, 2001 and the Prudential Regulations, the Bank has transferred an amount equivalent to 5% of profit after tax to the Depositors' Protection Fund, plus the return earned on such funds.

# **Cash Flow Statement**

## For the year ended 31 December 2012

	Note	2012	2011
CASH FLOW FROM OPERATING ACTIVITIES		(Rupees	in '000)
Profit before taxation		503,042	226,721
Front before taxation		303,042	220,721
Adjustments for non cash items			
Depreciation		78,049	57,363
Amortisation		11,130	5,940
Finance charges on leased assets		2,559	576
(Reversal) / provision against non-performing loans and advances		23,137	(18,141)
Provision for gratuity		21,972	14,487
Other provisions Amortisation of discount on investments		6,535	3,271
Amortisation of discount on investments  Loss on derivative financial instrument		(136,319) 328	(41,975)
Grant income		(40,208)	10,950 (17,448)
Gain on sale of operating fixed assets		(40,208)	(340)
Gain on sale of operating fixed assets		(37,522)	14,683
Increase in operating assets		(31,322)	14,003
Advances		(1,641,529)	(1,990,619)
Other assets		(315,680)	(315,691)
		(1,957,209)	(2,306,310)
Increase in operating liabilities		, , ,	
Deposits and other accounts		3,859,422	1,557,876
Other liabilities		258,917	151,907
		4,118,339	1,709,783
Income tax paid		(21,037)	(10,370)
Gratuity paid		(22,966)	(13,045)
Net cash inflow / (used in) from operating activities		2,582,647	(378,538)
, , , , , , , , , , , , , , , , , , , ,		, , .	(===,===,
CASH FLOW FROM INVESTING ACTIVITIES			
Investments in available-for-sale securities		(13,193,258)	(3,693,499)
Proceeds from redemption of available-for-sale securities		10,052,776	3,585,597
Investments in operating fixed assets		(192,890)	(113,937)
Sale proceeds from disposal of operating fixed assets		13,713	7,847
Net cash used in investing activities		(3,319,659)	(213,992)
CASH FLOW FROM FINANCING ACTIVITIES			
Grant received		35,373	7,299
Borrowings from financial institutions		(410,269)	1,125,679
Subordinated debt		1,000,000	_
Payments of lease obligation		(6,052)	(1,438)
Net cash inflow from financing activities		619,052	1,131,540
Net increase in cash and cash equivalents		(117,960)	539,010
Cash and cash equivalents at beginning of the year		1,775,602	1,236,592
Cash and cash equivalents at end of the year	30	1,657,642	1,775,602
can and can equivalents at one of the jour	50	1,001,012	1,110,002
The annexed notes 1 to 39 form an integral part of these financial statemen	nte		

The annexed notes 1 to 39 form an integral part of these financial statements.

President & Chief Executive Officer

Director

Director

### For the year ended 31 December 2012

#### 1. STATUS AND NATURE OF BUSINESS

1.1 Tameer Micro Finance Bank Limited (the Bank) was incorporated in Pakistan on 01 August 2005 as a public limited company under the Companies Ordinance, 1984. The Bank obtained Microfinance banking license from the SBP on 05 August 2005 to operate on a nationwide basis and received the certificate of commencement of business from the Securities and Exchange Commission of Pakistan (SECP) on 05 September 2005. The Bank is a subsidiary of Telenor Pakistan (Private) Limited (the Holding Company) which owns 51% shareholding in the Bank. The Bank's registered office is situated at 15-A, Block 7 & 8, KCHS, Union, Karachi. The Bank's principal business is to provide micro finance banking and related services to the poor and underserved segment of the society with a view to alleviate poverty under the Microfinance Institution Ordinance, 2001. In 2009, the Bank also started Branchless Banking services with the holding company under the Branchless Banking license from the SBP.

### 2. BASIS OF PRESENTATION

These financial statements have been prepared in compliance with the format as prescribed under the BSD Circular No. 11 dated 30 December 2003 issued by the SBP.

### 3. STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of the International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Ordinance, 1984, the requirements of the Companies Ordinance, 1984, the Microfinance Institution Ordinance, 2001 and the regulations / directives issued by the SECP and SBP. Wherever the requirements of the Companies Ordinance, 1984, the Microfinance Institution Ordinance, 2001 or the requirements of the Companies Ordinance, 1984, the Microfinance Institution Ordinance, 2001 or the requirements of the said regulations / directives shall prevail.

### 4. BASIS OF MEASUREMENT

- 4.1 These financial statements have been prepared under historical cost convention except for derivative financial instruments and available for sale investments which are measured at fair value.
- 4.2 These financial statements have been presented in Pakistani Rupees, which is the Bank's functional and presentation currency.

### 5. SIGNIFICANT ACCOUNTING POLICIES

5.1 The accounting policies adopted in the preparation of these financial statements are consistent with those of the previous financial year except as following:

The Bank has adopted the following amendments to IFRSs which became effective for the current year:

IFRS 7 - Financial Instruments: Disclosures - Enhanced De-recognition Disclosure Requirements (Amendment)

IAS 12 - Income Taxes - Recovery of Underlying Assets (Amendment)

The adoption of the above amendments did not have any effect on the financial statements.

5.2 Cash and cash equivalents

These include cash in hand, balances with SBP and NBP and balances with other banks.

5.3 Sale of securities under repurchase obligation

Securities sold with a simultaneous commitment to repurchase at a specified future date (repos) continue to be recognised in the balance sheet and are measured in accordance with accounting policies for investments. Amounts received under these agreements are recorded as repurchase agreement borrowings. The difference between sale and repurchase price is amortised as expense over the term of the repo agreement.

### 5.4 Investments

The investments of the Bank, upon initial recognition, are classified as held-for-trading, held-to-maturity or available-for-sale, as appropriate.

Investments (other than held-for-trading) are initially measured at fair value plus transaction costs associated with the investments. Held-for-trading investments are initially measured at fair value and transaction costs are expensed out in the profit and loss account.

### For the year ended 31 December 2012

Purchase and sale of investments that require delivery within the time frame established by regulation or market convention are recognised at the trade date, which is the date the Bank commits to purchase or sell the investment.

#### Held-for-trading

These represent securities, which are either acquired for the purpose of generating profit from short-term fluctuations in prices or dealer's margin or are securities included in the portfolio in which a pattern of short-term profit making exists. After initial measurement, such investments are carried at fair value and the surplus / (deficit) arising as a result of revaluation is taken to profit and loss account.

### Held-to-maturity

These are securities with fixed or determinable payments and fixed maturities which the Bank has the intention and ability to hold till maturity. After initial measurement, such investments are carried at amortised cost.

#### Available-for-sale

These are investments which do not fall under the held-for-trading and held-to-maturity categories. After initial measurement, such investments are measured at fair value. The surplus / (deficit) arising on revaluation is shown in the balance sheet below equity which is taken to the profit and loss account when actually realised upon disposal.

Premium or discount on securities classified as available-for-sale and held-to-maturity is amortised using effective interest method and taken to the profit and loss account.

Provision for impairment in the value of equity securities is made after considering objective evidence of impairment. Provision for diminution in the value of debt securities is made as per the Prudential Regulations.

#### 5.5 Advances

Advances are stated net of specific and general provisions which are determined on the basis of the Prudential Regulations. Advances are written off according to the Prudential Regulations or when there is no realistic prospect of recovery.

#### 5.6 Financial instruments

Financial assets and financial liabilities are recognised at the time when the Bank becomes a party to the contractual provision of the instrument. Financial assets are de-recognised when the contractual right to future cash flows from the asset expires or is transferred along with the risk and reward of ownership of the asset. Financial liabilities are de-recognised when obligation is discharged, cancelled or expired. Any gain or loss on de-recognition of the financial asset and liability is recognised in the profit and loss account.

#### 5.7 Derivative financial instruments

These are initially recognised at fair value on the date on which the derivative contract is entered into and are subsequently remeasured at fair value using appropriate valuation techniques. All derivative financial instruments are carried as assets when fair value is positive and liabilities when fair value is negative. Any change in the fair value of derivative financial instruments is taken to the profit and loss account.

### 5.8 Off setting

Financial assets and financial liabilities are off-set and the net amount is reported in the financial statements when there is a legally enforceable right to set-off the recognised amount and the Bank intends either to settle on a net basis, or to realize the assets and to settle the liabilities simultaneously. Income and expense items of such assets and liabilities are also off-set and the net amount is reported in the financial statements.

### For the year ended 31 December 2012

#### 5.9 Operating fixed assets

### Property and equipment - owned

These are stated at cost less accumulated depreciation and impairment (if any). Depreciation is charged using the straight-line basis over the estimated useful lives of assets. Full month's depreciation is charged in the month of addition and no depreciation is charged for the month in which the disposal is made. The residual value, depreciation methods and useful lives are reviewed and adjusted (if appropriate) at each balance sheet date. Gains and losses on disposal of assets are determined by comparing the sale proceeds with the carrying amount are included in the profit and loss account. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the profit and loss account.

#### Property and equipment - leased

Leases in terms of which the Bank assumes substantially all the risks and rewards of ownership are classified as assets subject to finance lease. These are stated at amounts equal to the lower of their fair value and the present value of minimum lease payments at inception of the lease, less accumulated depreciation and impairment (if any). Financial charges are allocated over the period of the lease term so as to provide a constant periodic rate of financial charge on the outstanding liability. Depreciation is charged on the basis similar to owned assets.

### Capital work in progress

These are stated at cost less impairment loss (if any).

#### Intangibles

Intangible assets with a definite useful life are stated at cost less accumulated amortisation and impairment (if any). These are amortised from the month, when these assets are available for use, using the straight-line method, whereby the cost of the intangible asset is amortised on the basis of the estimated useful life over which economic benefits are expected to flow to the Bank. The residual value, useful life and amortisation method is reviewed and adjusted, if appropriate, at each balance sheet date.

#### **Impairment**

The carrying value of the fixed assets is reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the recoverable amount of the relevant asset is estimated. An impairment loss is recognised in profit and loss account whenever the carrying amount of an asset exceeds its recoverable amount. An impairment loss is reversed if the reversal can be objectively related to an event occurring after the impairment loss was recognised.

### 5.10 Provisions

Provisions are recognised when the Bank has a legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount can be made. Provisions are reviewed at each balance sheet date and are adjusted to reflect the current best estimate.

#### 5.11 Taxation

Income tax on the profit or loss for the year comprises of current and deferred tax. Income tax is recognised in the profit and loss account, except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

### Current

Provision for current taxation is based on the taxable income for the year determined in accordance with the Income Tax Ordinance, 2001. The charge for tax also includes adjustments, where considered necessary relating to prior years.

#### Deferred

Deferred income tax is provided on all temporary differences at the balance sheet date between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes. A deferred tax asset is recognised only to the extent it is probable that future taxable profits will be available against which the asset can be realised. Deferred tax assets are reviewed at each balance sheet date and are reduced to the extent that it is no longer probable that the related tax benefits will be realised. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted at the balance sheet date.

### For the year ended 31 December 2012

#### 5.12 Staff retirement benefits

#### Defined benefit plan

The Bank operates a funded gratuity scheme for its eligible permanent and contractual employees. Provision is made annually on the basis of actuarial recommendations based on projected unit credit method. Actuarial gains or losses in excess of 10% of the actuarial liability or plan assets are recognised over the expected average working life of the employees.

#### Defined contribution plan

The Bank also operates a recognised provident fund scheme for its eligible employees. Equal monthly contributions are made, both by the Bank and the employees, to the fund at the rate of 10% of the basic salary.

### 5.13 Subordinatred debt

Subordinated debt are initially recorded at the amount of proceed received. Mark-up accrued on subordinated debt is recognised separately as part of other liabilities and is charged to the profit and loss account over the period on an accrual basis.

### 5.14 Revenue recognition

Mark-up / interest / return on advances and investments is recognised on accrual basis, except in case of advances classified under the Prudential Regulations on which mark-up is recognised on receipt basis.

Return on bank balances is recognised on accrual basis.

Gain or loss on sale of securities is accounted for in the period in which the sale / settlement occurs.

Fee, commission and brokerage income is recognised as services are performed.

### 5.15 Foreign currency transactions

Foreign currency transactions are translated into Pak Rupees at the exchange rates prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into rupees at the exchange rates prevailing at the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using exchange rates at the date when the fair value was determined. Exchange gains or losses are included in profit and loss account.

### 5.16 Grant

The grant related to an asset is recognised in the balance sheet initially as deferred income when there is reasonable certainty that it will be received and that the Bank will comply with the conditions attached to it. Grants that compensate the Bank for expenses incurred are recognised as revenue in the profit and loss account on a systematic basis in the same period in which the expenses are incurred. Grants that compensate the Bank for the cost of an asset are recognised in the profit and loss account on a systematic basis over the useful life of the asset.

### 5.17 Dividend distribution

Declaration of dividend to holders of the equity instruments of the Bank is recognised as liability in the period in which it is declared.

## For the year ended 31 December 2012

## 6. STANDARDS, INTERPRETATIONS AND AMENDMENTS TO APPROVED ACCOUNTING STANDARDS THAT ARE NOT YET EFFECTIVE

The following revised standards, amendments and interpretations with respect to the approved accounting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective standard or interpretation:

_		Effective date (annual periods
Standard or	Interpretation	beginning on or after)
IFRS 7 –	Financial Instruments : Disclosures – (Amendments) Amendments enhancing disclosures about offsetting of	
IAS 1 –	financial assets and financial liabilities  Presentation of Financial Statements – Presentation of items of	01 January 2013
1101	other comprehensive income	01 July 2012
IAS 19 -	Employee Benefits –(Revised)	01 January 2013
IAS 32 -	Offsetting Financial Assets and Financial liabilities – (Amendment)	01 January 2014
IFRIC 20 -	Stripping Costs in the Production Phase of a Surface Mine	01 January 2013

The Bank expects that the adoption of the above revision, amendments and interpretation of the standards will not affect the Bank's financial statements in the period of initial application other than the amendments to IAS 19 'Employees Benefits' as described below:

Amendments to IAS 19 range from fundamental changes to simple clarification and re-wording. The significant changes include the following:

- For defined benefit plans, the ability to defer recognition of actuarial gains and losses (i.e., the corridor approach) has been removed. As revised, actuarial gains and losses are recognized in other comprehensive income when they occur. Amounts recorded in profit and loss are limited to current and past service costs, gains or losses on settlements, and net interest income (expense). All other changes in the net defined benefit asset (liability) are recognized in other comprehensive income with no subsequent recycling to profit and loss.
- The distinction between short-term and other long-term employee benefits will be based on the expected timing of settlement rather than the employee's entitlement to the benefits.
- Objectives for disclosures of defined benefit plans are explicitly stated in the revised standard, along with new or revised disclosure requirements. These new disclosures include quantitative information of the sensitivity of the defined benefit obligation to a reasonably possible change in each significant actuarial assumption.
- While the Bank is currently assessing the full impact of the above amendments which are effective from 1 January 2013 on the financial statements, it is expected that the adoption of the said amendments will result retrospectively in change in the Bank's accounting policy related to recognition of actuarial gains and losses (refer to note 5.12 to the financial statements) to recognize actuarial gains and losses in total in other comprehensive income in the period in which they occur. The potential impact of the said changes on the financial position and performance for the year 2012 upon adoption of the standard in 2013 is estimated as under:

	(Rupees in 1000)
Net increase in accumulated loss as at 01 January 2012	9,472
Net increase in employees' benefit liability	8,961
Net decrease in other comprehensive income (before tax)	158
Net increase in profit or loss for the year (before tax)	353

#### Improvements to IFRS

In addition to the above amendments, improvements to various accounting standards have also been issued by the IASB. Such improvements are generally effective for accounting periods beginning on or after 01 January 2013. The Bank expects that such improvements to the standards will not have any material impact on the Bank's financial statements in the period of initial application.

## For the year ended 31 December 2012

Further, following new standards have been issued by IASB which are yet to be notified by the SECP for the purpose of applicability in Pakistan.

IASB effective date
(annual periods beginning
on or after)

IFRS 9- Financial Instruments: Classification and Measurement

IFRS 10- Consolidated Financial Statements

IFRS 11- Joint Arrangements

IFRS 11- Disclosure of Interests in Other Entities

IFRS 12- Disclosure of Interests in Other Entities

IASB effective date
(annual periods beginning
on or after)

11 January 2015

12 January 2013

13 January 2013

14 January 2013

15 January 2013

16 January 2013

#### 7. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements in conformity with approved accounting standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Bank's accounting policies. Estimates and judgments are continually evaluated and are based on historic experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. In the process of applying the accounting policies, management has made the following estimates and judgments which are significant to the financial statements:

Classification and valuation of investments	5.4 & 10
Provision against non-performing loans and advances	5.5 & 11
Residual values, useful lives of assets and methods of depreciation / amortisation	5.9 & 12
Recognition of current and deferred taxation	5.11 & 14
Provision for defined benefit plan	5.12 & 32

	(Rupees in	ı '000)
Note	2012	2011

Note

## 3. CASH AND BALANCES WITH STATE BANK OF PAKISTAN (SBP) AND NATIONAL BANK OF PAKISTAN (NBP)

Cash in hand		333,527	245,490
Balance with SBP		356,488	209,248
Balance with NBP		40,118	61,968
	8.1	396,606	271,216
		730,133	516,706

8.1 Represent current accounts maintained with SBP and NBP to meet the minimum balance requirement equivalent to 5% as cash reserve and 10% as liquidity reserve of the Bank's time and demand liabilities in accordance with the Prudential Regulations.

#### BALANCES WITH OTHER BANKS

In Pakistan			
- Current accounts		11,032	3,200
- PLS deposit accounts	9.1	616,477	405,696
- Term deposit accounts	9.2	300,000	850,000
		927,509	1,258,896

9.1 Represent demand deposits with commercial banks carrying mark-up ranging from 6% to 12% (2011: 5% to 12%) per annum.

## For the year ended 31 December 2012

9.2 Represent term deposit with commercial banks carrying mark-up rate 9.75% (2011: 11.6% to 12.3%) per annum have matured in January 2013.

#### 10. INVESTMENTS

 Federal Government Securities - available-for-sale

 Market Treasury Bills
 10.1
 3,605,068
 328,263

 Deficit on revaluation of assets
 20
 (85)
 (27)

 3,604,983
 328,236

10.1 These carry interest rates ranging between 9.15% to 9.43% (2011: 11.78% to 11.85%) per annum and will mature in March 2013. These securities have an aggregate face value of Rs. 3,630 million (2011: Rs. 330 million).

#### 11. ADVANCES - net of provisions

		2012		20	11	
		Number	(Rupees	Number	(Rupees	
Micro credit	Note	of loans	in '000)	of loans	in '000)	
- Secured		81,708	5,778,855	62,162	4,229,077	
- Unsecured		73,265	921,375	70,566	841,345	
		154,973	6,700,230	132,728	5,070,422	
Less: Provision held						
- Specific	11.1	456	(1,466)	962	(5,978)	
- General	11.2	-	(10,899)	-	(10,147)	
	11.3		(12,365)		(16,125)	
			6,687,865		5,054,297	

11.1 Particulars of non-performing advances

Advances include Rs. 56.686 million (2011: Rs. 34.762 million) which have been placed under non-performing status as detailed below:

OAEM
Substandard
Doubtful
Loss

2012						
Amount outstanding	Provision required	Provision held				
(Rı	upees in '000)					
29,600	-	-				
16,893	42	42				
8,424	614	614				
1,769	810	810				
56,686	1,466	1,466				

	2011	
Amount outstanding	Provision required	Provision held
(Ru	pees in '000)	
13,354	-	-
9,867	1,754	1,754
10,578	3,292	3,292
963	932	932
34,762	5,978	5,978

- 11.2 The Bank maintains a general provision equivalent to 1% of the net outstanding advances (advances net of specific provisions), excluding advances secured against colleteral.
- 11.3 Particulars of provision against non-performing advances

		2012			2011		
	Note	Specific	General	Total	Specific	General	Total
		(R1	upees in '000)		(Ri	upees in '000)	
Opening balance Charge for the year Reversals		5,978 16,707 (6,043) 10,664	10,147 752 - 752	16,125 17,459 (6,043) 11,416	4,129 17,786 (2,959) 14,827	46,378 20,201 (56,432) (36,231)	50,507 37,987 (59,391) (21,404)
Amount written off Closing balance	11.4	(15,176) 1,466	10,899	(15,176) 12,365	(12,978) 5,978	10,147	(12,978) 16,125

						Note		012 Rupees in '000	2011 0)
11.4	Particulars of write offs								
	Against provisions							15,176	12,978
	Directly charged to profit and	l loss account	- net of reco	veries				11,721	3,263
	breedy charged to pront une	ross account	net of feed	veries				26,897	16,241
19	OPERATING FIXED ASSETS	•							-,
12.	OPERATING FIXED ASSETS	)							
	Property and equipment					12.1	3	21,172	227,503
	Intangible assets					12.2		20,997	11,091
	Capital work-in-progress - ad	vance against	purchase of	fixed assets				7,071	14,218
12.1	Property and equipment						3	349,240	252,812
12.1	Troperty and equipment				201	9			
			Cost		201	Depreciation		Book Value	
		As at	/ /	As at	As at	Change /	As at	As at	Rate of
		01 January 2012	Additions / (deletions) /	31 December 2012	01 January 2012	Charge / (deletions) /	31 December 2012	31 December 2012	depreciation per annum
					(Rupees in '000)				•
	Owned Leasehold improvement	43,652	23,850	67,502	11,465	5,522	16,987	50,515	10
	•	40,002	20,000	01,002	11,400	3,322	10,507	30,313	10
	Office furniture and fixtures	74,057	21,632	95,689	22,933	8,790	31,723	63,966	10
	Office equipment	77,647	35,227	111,345	42,185	15,030	55,686	55,659	20
			(1,529)			(1,529)			
	Computer equipment	104,826	57,622 (194)	162,254	72,277	29,628 (70)	101,835	60,419	33
	Vehicles	92,013	29,558	101,845	25,494	15,533	30,186	71,659	20
		392,195	(19,726) 167,889	538,635	174,354	(10,841) 74,503	236,417	302,218	
			(21,449)			(12,440)			
	Leased	0.001	10.000	00 700	000	0.740	0.045	10.054	00
	Vehicles	9,961	12,838	22,799	299	3,546	3,845	18,954	20
		402,156	180,727 (21,449)	561,434	174,653	78,049 (12,440)	240,262	321,172	
			(21,110)			(12,440)			
					201			n lvl	
		As at	Cost Additions /	As at	As at	Depreciation Charge /	As at	Book Value As at	Rate of
		01 January	(deletions) /	31 December	01 January	(deletions) /	31 December	31 December	depreciation
		2011	transfers	2011	2011 -(Rupees in '000)	transfers	2011	2011	per annum
	Owned	01.050	11 700			0.010	11 405	00.107	10
	Leasehold improvement	31,856	11,796	43,652	7,853	3,612	11,465	32,187	10
	Office furniture and fixtures	59,263	14,794	74,057	16,011	6,922	22,933	51,124	10
								·	
	Office equipment	62,583	15,064	77,647	30,325	11,860	42,185	35,462	20
	Computer equipment	77,275	27,683 (132)	104,826	55,714	16,581 (18)	72,277	32,549	33
	Vehicles	74,431	42,920	92,013	25,350	18,089	25,494	66,519	20
			(25,338)			(17,945)			
		305,408	112,257	392,195	135,253	57,064	174,354	217,841	•
			(25,470)			(17,963)			
	Leased								
	Vehicles	-	9,961	9,961	-	299	299	9,662	. 20
		305,408	122,218 (25,470)	402,156	135,253	57,363 (17,963)	174,653	227,503	

## For the year ended 31 December 2012

- 12.1.1 Property and equipment include assets amounting to Rs. Nil (2011: Rs.0.20 million) received against grant during the year.
- Property and equipment include assets costing Rs. 92.490 million (2011: Rs. 67.024 million) which are fully depreciated and 12.1.2 still in use.
- 12.1.3 Deletions of fixed assets during the year with original cost or book value in excess of Rs. 1,000,000/- or 250,000/- respectively (whichever is less) are as follows:

		Accumulated	Book	Sale	Mode of	Particulars of
Vehicles Cost		depreciation	down value	proceeds	disposal	buyers
		Rupe	ees in '000			
Toyota Corolla	1,124	877	247	112	Bank's Policy	Nauman Mazher, Employee
Toyota Corolla	1,299	701	598	130	Bank's Policy	Kashif Ahmed, Employee
Honda Citi	1,269	1,142	127	127	Bank's Policy	Adnan Hassan, Employee
Toyota Corolla	1,319	712	607	1,150	Auction	Amam Ali, Lahore
Nissan Sunny	1,613	968	645	820	Auction	Saeed ur Rehman, Karachi
Honda Civic	1,899	597	1,302	1,475	Auction	Waqar Ahmed, Karachi
Shehzore Truck	1,506	1,129	377	652	Auction	Shahzeb Asif, Karachi Suzuki
Bolan	617	200	417	541	Auction	Muhammad Arif, Karachi
Suzuki Bolan	609	167	442	557	Auction	Muhammad Arif, Karachi
Suzuki Bolan	609	167	442	606	Auction	Muhammad Arif, Karachi
Suzuki Bolan	609	190	419	550	Claim Received	Adamjee Insurace , Karachi
Suzuki Bolan	609	221	388	568	Auction	Mohsin Ahmed Khan, Karachi
Suzuki Bolan	609	221	388	606	Auction	Mohsin Ahmed Khan, Karachi
Suzuki Bolan	609	221	388	560	Auction	Muhammad Shoaib , Karachi
Suzuki Bolan	636	246	390	548	Claim Received	Adamjee Insurace , Karachi
0010	14.000	7.750	7 177	0.000		
2012	14,936	7,759	7,177	9,002		
2011	24,282	17,097	7,185	7,579		

#### 12.2

Intangible assets									
					2012				
		Cost				Amortisation		Book value	
	As at		As at		As at	Charge for	As at	As at	Rate of
	01 January	Additions	31 December		01 January	the year	31 December	31 December	amortisation
	2012		2012		2012		2012	2012	per annum
				(Rı	pees in '000) -				
Computer software	34,946	21,036	55,982		23,855	11,130	34,985	20,997	33
						2011			
		Cost				Amortisation		Book value	
	As at		As at		As at	Charge for	As at	As at	Rate of
	01 January		31 December		01 January	the year	31 December	31 December	amortisation
	2010	Additions	2011		2011		2011	2011	per annum
				(Ru	pees in '000) -				
Computer software	28,681	6,265	34,946	_	17,915	5,940	23,855	11,091	33

12.2.1 Intangible assets include software costing Rs. 18.766 million (2011: Rs. 14.145 million) which are fully amortised and still in use.

					No		2012 (Rupees in '	2011
13.	OTHER ASSETS						(Nupees in	
	Mark-up / return / interest accrued	d					714,564	489,063
	Loans to employees				13.	1	74,386	21,511
	Security deposits						6,124	4,902
	Prepayments - rent						33,443	23,213
	- others Receivable from defined benefit pl	an			33.	2	11,723 1,437	4,923 1,886
	Fair value of derivative financial in:				33.	3	1,437	23,670
	Taxation - net	strument					1,822	20,070
	Branchless banking transaction fee	receivable					82,679	66,414
	Others						23,927	20,691
							950,105	656,273
3.1	Represent interest free loans to stabenefits of the employees.  DEFERRED TAX ASSET - net		utives of the Banl	k for a period o	of maximum 36 mo	nths. These are	secured against	the retiremen
	Deductible temporary differences	arising in re	espect of:					
	Carry forward tax losses	Ü	•		14.	2	68,469	232,903
	Provision against non-performing l	loans and ad	lvances				4,328	5,644
	Deferred grant						4,481	6,174
	Deficit on revaluation of assets						30	10
	Minimum tax carried forward						45,167	-
	Taxable temporary differences ari	sing in resp	ect of:				122,475	244,731
	Accelerated depreciation allowance						(24,145)	(22,560)
	Unrealised gain on derivative finan		ent				-	(8,285)
							(24,145)	(30,845)
							98,330	213,886
14.1	Reconciliation of deferred tax					_	00,000	210,000
	Ва	alance as at 01 January 2011	Recognised in profit and loss account	Recognised in deficit on revaluation of assets	Balance as at 31 December 2011	Recognised in profit and loss account	Recognised in deficit on revaluation of assets	Balance as at 31 December 2012
	D 1 (11) (100)				(Rupees in '000)			
	Deductible temporary differences arising in respect of: Carry forward tax losses	293,905	(61,002)	-	232,903	(164,434)	-	68,469
	Provision against non-performing loans							
	and advances Deferred grant	17,678 9,725	(12,034) (3,551)	-	5,644 6,174	(1,316) (1,693)	-	4,328 4,481
	Deficit on revaluation of assets	156	(3,331)	(146)	10	(1,033)	20	30
	Unrealised loss on derivative financial							
	instrument	-	-	-	-	-	-	
	Minimum tax carried forward	321,464	(76,587)	(146)	244,731	45,167 (122,276)	20	45,167 122,475
	Taxable temporary differences arising in respect of:	J21,404	(10,301)	(140)	211,731	(122,210)	20	122,470
	Accelerated depreciation allowance	(11,167)	(11,394)	-	(22,561)	(1,584)	-	(24,145
	Unrealised gain on derivative financial							
	instrument	(21,092) (32,259)	12,808 1,414	-	(8,284) (30,845)	8,284 6,700	-	(24,145)
		289,205	(75,173)	(146)	213,886	(115,576)	20	98,330
			(, -,)	(3)	,	(,)		22,00

## For the year ended 31 December 2012

- 14.2 As of the balance sheet date, the Bank has accumulated tax losses of Rs. 195.625 million (2011: Rs. 665.438 million).
- 14.3 The management, based on financial projections of the Bank for future years, estimates that sufficient taxable profits would be available in future against which the above deferred tax asset could be realised.

#### 15. DEPOSITS AND OTHER ACCOUNTS

		2012		201	1	
		Number	(Rupees in '000)	Number	(Rupees in '000)	
	Current deposits	908,239	2,009,679	632,661	1,564,290	
	Fixed deposits	11,283	5,441,130	5,552	2,217,760	
	Saving deposits	4,441	921,142		730,479	
		923,963	8,371,951	641,386	4,512,529	
15.1	Particulars of deposits by ownership					
	Individual depositors	923,794	5,749,716	641,154	836,427	
	Institutional depositors	101	0 100 007	004	0.050.101	
	- Corporations / firms etc - Banks / financial institutions	161 8	2,160,067 462,168		3,656,191 19,911	
	- Danks / Illianciai ilistitutions	923,963	8,371,951	641,386	4,512,529	
16.	BORROWINGS		Note	2012(Rupees in	2011	
	Banks / financial institutions outside Pakistan		16.1		83,200	
	Banks / financial Institutions inside Pakistan		16.1	1,391,257	1,718,525	
				1,391,257	1,801,725	
16.1	Detail of borrowings - unsecured		_			
	International Finance Corporation (IFC)			-	83,200	
	From commercial banks			-	83,200	
	Microfinance Credit Guarantee Facility (MCGF)		16.2	1,000,139	1,416,667	
	Unamortised transaction cost		10.12	(3,905)	(5,097)	
			1	996,234	1,411,570	
	Term loan			-	75,000	
	Commercial papers			-	201,955	
	Call borrowings		16.3	100,000	30,000	
	Borrowing under Repurchase agreement		16.4	295,023	-	
				1,391,257	1,801,725	

- 16.2 The Bank has obtained financing from commercial banks under the MCGF scheme introduced by the SBP to facilitate and promote channelization of funds from banks / DFIs to Microfinance institutions. These carry mark-up rate of 6 months' KIBOR plus 2% (2011: 6 months' KIBOR plus 2%) and are repayable in fixed installments over a period of 2-5 years.
- 16.3 This carries mark-up rate of 13% per annum (2011: 12.25%) per annum and will mature in February 2013.
- 16.4 This carries mark-up rate of 9.5% per annum (2011: Nil) per annum and have matured in January 2013. The borrowing is secured against the Market Treasury Bill having face value of Rs.300 million.

		Note	2012	2011
<u>17.</u>	SUBORDINATED DEBT - listed		(Rupees in	า '000)
	Term Finance Certificate (TFCs) - I Unamortised transaction cost	17.1 & 17.3 17.4	500,000 (14,326) 485,674	
	Term Finance Certificate (TFCs) - II Unamortised transaction cost	17.2 & 17.3 17.4	500,000 (13,788) 486,212	-
			971,886	
17.1	Term Finance Certificate (TFCs) - I			
	Total Issue Rating Rate	Rupees 500 m A Monthly profi per annum	illion t at the rate of 12%	
	Tenor Maturity Redemption	13 Months Jan-14 at the time of	maturity	
17.2	Term Finance Certificate (TFCs) - II			
	Total Issue Rating Rate	Rupees 500 m A Monthly profi per annum	illion t at the rate of 12.59	%
	Tenor Maturity Redemption	24 Months Dec-14 at the time of	maturity	
17.3	During the year the Bank has issued Term Finance Certificates (TFC I and	d TFC II) which are partia	ally (40%) secured as	gainst guarantee

- 17.3 During the year the Bank has issued Term Finance Certificates (TFC I and TFC II) which are partially (40%) secured against guarantee under SBP Micro Credit Guarantee Facility. The TFC Holders have no special interest or other interest in the property, assets and / or profit of the Bank except as the holders of the TFC.
- 17.4 Represents advisory, structuring and marketing fee payable to the bankers to the issue.

## For the year ended 31 December 2012

		Note	2012	2011
			(Rupees	in '000)
18.	OTHER LIABILITIES			
	Mark-up / return / interest payable		131,133	150,339
	Accrued expenses		68,216	18,354
	Provision for staff bonus		70,000	65,000
	Withholding tax payable		6,542	4,356
	Liabilities against assets subject to finance lease	18.1	17,465	20,212
	Payable to defined contribution plan		4,338	3,248
	Payable to defined benefit plan	33.3	-	1,442
	Payable to Workers' Welfare Fund		10,419	4,780
	Taxation - net		-	5,859
	Payable against branchless banking transactions		428,796	201,767
	Others		31,080	15,650
			767,989	491,007
18.1	Liabilities against assets subject to finance lease			
	Not later than one year		5,915	5,752
	Later than one year and not later than five years		16,362	21,780
			22,277	27,532
	Less: Financial charges allocable to future periods		(4,812)	(7,320)
	Present value of minimum lease payments		17,465	20,212

18.1.1 The Bank has entered into agreements with a Modaraba for lease of vehicles. Lease rentals are payable on quarterly basis with mark-up at the rate range from 6 months KIBOR plus 2%-2.25% per annum with a floor and cap of 12%-13% and 23% per annum respectively. The Bank intends to exercise its options to purchase the above assets upon completion of the lease periods.

#### 19. SHARE CAPITAL

Authorised snar	е сарітаі				
2012	2011		Note	2012	2011
(Number of sl	hares in '000)			(Rupees	s in '000)
270,000	270,000	Ordinary shares of Rs.10 each		2,700,000	2,700,000
Issued, subscribe	ed and paid-up o	capital			
134,694	134,694	Ordinary shares of Rs.10 each fully paid in cash		1,346,939	1,346,939

		Note	2012	2011
			(Rupees i	in '000)
20.	DEFICIT ON REVALUATION OF ASSETS - net of tax			
	Available for sale investments			
	Federal Government Securities		(85)	(27)
	Related deferred tax		30	10
			(55)	(17)
21.	DEFERRED GRANTS			
	Grant received in USD from			
	State Bank of Pakistan	21.1	19,108	13,359
	Consultative Group to Assist the Poor	21.2	8,198	19,980
	Soros Economic Development Fund	21.3	149	179
	The Aga Khan Agency for Microfinance	21.4	68	146
	Financial Sector Strengthening Programme	21.5	219	219
	Frankfurt School of Management	21.6	1,344	1,203
	Winrock International	21.7	1,300	-
	Gates Foundation	21.8	22,625	
			53,011	35,086
	Grant income recognised during the year			
	State Bank of Pakistan		(11,821)	(4,434)
	Consultative Group to Assist the Poor		(4,326)	(11,782)
	Soros Economic Development Fund		-	(30)
	The Aga Khan Agency for Microfinance		(4)	(78)
	Frankfurt School of Management		(243)	(1,124)
	Winrock International		(1,300)	-
	Gates Foundation		(22,514)	-
		25	(40,208)	(17,448)
			12,803	17,638

- 21.1 Represents grant received from SBP under the Institutional Strengthening Fund of the Financial Inclusion Program sponsored by Department of International Development UK for the inclusive economic growth and improved livelihood opportunities for poor and marginalized groups in Pakistan and improved access to financial services for these groups.
- 21.2 Represents grant received from International Bank for Reconstruction and Development and International Development Association for Consultative Group to Assist the Poor to assist the Bank in achieving its growth goals for financial services to lower income clients via institutional capacity building and training and to develop, launch and scale up mobile banking using agent distribution network and cell phone technologies.
- 21.3 Represents grant received from Soros Economic Development Fund to assist the Bank in expanding the outreach of microfinance services to low and moderate income clients by connecting to an interbank ATM switch and a payment settlement network.
- 21.4 Represents grant received from Aga Khan Agency for Microfinance to provide finance for life insurance premium of specific depositors.
- 21.5 Represents grant received from Swiss Agency For Development and Corporation under the Financial Sector Strengthening program to provide technical support for maintenance of IT infrastructure of the Bank.
- 21.6 Represents grant received from Frankfurt School of Management to provide financial support to implement a project on Promotion of Renewable Energy Technologies.

## For the year ended 31 December 2012

- 21.7 Represents grant received from Winrock International to provide financial support to operate a branch in Quetta.
- 21.8 Represents sub grants received from the Holding Company pursuant to the grant agreement between Telenor and Bill and Melinda Gates Foundation (BMGF) in respect of 'Easypaisa Mobile Account Acceleration Project'. The grant is aimed at financial inclusion through increase in active mobile wallet accounts.

		Note	2012	2011
22.	MARK-UP / RETURN / INTEREST EARNED		(Rupee	es in '000)
	On loans and advances		1,715,788	1,183,998
	On available for sale investments		136,319	41,975
	On deposits with financial institutions		44,806	37,398
	On call money lendings		49,998	13,631
	On Repurchase agreement lendings		4,638	-
			1,951,549	1,277,002
23.	MARK-UP / RETURN / INTEREST EXPENSED			
	On deposits		488,512	257,387
	On borrowings		272,196	188,487
	On subordinated debt		13,049	
			773,757	445,874
24.	FEE, COMMISSION AND BROKERAGE INCOME			
	Loan processing fee		151,744	125,363
	Income from branchless banking	24.1	444,780	209,141
	Others		31,314	16,395
			627,838	350,899

24.1 Represents income from branchless banking operations (Easy Paisa) carried out by the Bank together with the Holding Company under the SBP's Branchless Banking Regulations. As per the agreement with the Holding Company, income from Easy Paisa is shared between the Bank and the Holding Company in the ratio of 13% and 87% (2011: 13% and 87% net of agents' commission) respectively.

#### 25. OTHER INCOME

Grant income	21	40,208	17,448
Cheque book fees, ATM fees and other service charges		46,873	39,190
Gain on sale of operating fixed assets		4,705	340
		91,786	56,978

## For the year ended 31 December 2012

		Note	2012	2011
26.	ADMINISTRATIVE EXPENSES		(Rupees in '(	000)
	Salaries and other allowances		696,434	579,334
	Contribution to defined contribution plan		22,576	22,761
	Charge for defined benefit plan	33.8	21,972	14,487
	Staff welfare		19,312	10,867
	Training and capacity building		3,897	2,862
	Rent and taxes		65,580	49,847
	Legal and professional charges Utilities		6,242	2,854
	Communication		22,840 59,504	14,322 36,557
	Finance charges on leased assets		2,559	576
	Travelling and conveyance		50,365	26,917
	Insurance		57,927	36,417
	Printing and stationery		48,042	15,955
	Repairs and maintenance		58,803	48,135
	Depreciation Depreciation	12.1	78,049	57,363
	Amortisation	12.2	11,130	5,940
	Auditors' remuneration	26.1	1,867	1,275
	Advertisement		28,102	16,005
	Agents commission on Easy Paisa		· -	18,590
	Security services		21,582	17,180
	Customer verification charges		15,678	7,625
	Professional consultancy charges		12,719	12,338
	Donations		-	-
	Bank charges		22,982	12,302
	Deposit mobilization commission	26.2	24,278	-
	Other expenses		1,668	1,059
			1,354,108	1,011,568
26.1	Auditors' remuneration			
	Audit fee		1,000	1,000
	Half Yearly Review Fee		400	1,000
	Other certifications		100	100
	Out-of-pocket expenses		367	175
	out of poolice enpended		1,867	1,275
26.2	Deposit Mobilization Commission		7.5.5.	,
	Represents commission on deposit mobilization services provi	ded by Holding Company to t	he Bank in respect o	f its Branchless
	Banking Services under an agreement.	0 1 0	•	
27.	OTHER CHARGES			
	Net loss on derivative financial instrument		328	10,950
	Workers' Welfare Fund		10,266	4,636
			10,594	15,586
28.	TAXATION			

28.1 The income of the Bank was exempt from tax under clause 66 (XVIII) of Part 1 of the Second Schedule of the Income Tax Ordinance, 2001, for a period of five years starting from first day of July 2007, subject to the condition that the Bank shall not distribute its profit to its shareholders and that profits are utilised for microfinance operations only. The tax exemption period ended on 30 June 2012.

## For the year ended 31 December 2012

				Note	20	)12	2011
						(Rupees in '	000)
28.2	The charge for current tax represents minimum Tax Ordinance, 2001.	tax at the rate	e of 0.5% of tu	rnover in accor	dance with	section 113 o	of the Income
28.3	Relationship between tax expense and account	ing profit					
	Profit before taxation Tax at the rate of 35% Tax effects of:					603,042 176,065	226,721 79,352
	Non deductable expenses Exempt income Minimum tax Others				(:	2,371 14,073) 31,811) (3,620) (28,932	4,494 (6,107) 17,078 (2,567) 92,250
29.	BASIC AND DILUTED EARNINGS PER SHAR	E					
	Net profit for the year (Rupees in '000)				3	374,110	134,470
	Weighted average ordinary shares (Numbers in	'000)			1	34,694	134,694
	Basic and diluted earnings per share (Rupees)					2.78	1.00
30.	CASH AND CASH EQUIVALENTS						
	Cash and balances with SBP and NBP			8	7	730,133	516,706
	Balances with other banks			9	ę	927,509	1,258,896
					1,6	657,642	1,775,602
31.	NUMBER OF EMPLOYEES						
		Credit / sales staff	2012 Banking / support staff(Numbers)	Total	Credit / sales staff	2011 Banking / support staff(Numbers)-	Total
	Permanent Temporary / on contractual basis	232 337 569	556 370 926	788 707 1,495	278 188 466	253 25 278	531 213 744
32.	NUMBER OF BRANCHES						
	As at 01 January Opened during the year As at 31 December					42 3 45	40 2 42
33.	DEFINED BENEFIT PLAN						
00.1	C 11 ' '						

#### 33.1 General description

The Bank operates a funded gratuity scheme for all its employees, who have completed minimum qualifying period of service. Contributions to the fund are made in accordance with the rules of the fund. The benefit is equal to one month's last drawn basic salary for each year of eligible service or part thereof, subject to a minimum of three years of service.

## For the year ended 31 December 2012

#### 33.2 Principal actuarial assumptions

The latest actuarial valuation of the gratuity scheme was carried out as at 31 December 2012. Following are the significant assumptions used in the valuation:

	assumptions used in the valuation.		
		2012	2011
		(% per a	nnum)
	- Discount rate	11.5	12.5
	- Salary increase rate	11.5	12.5
	- Expected rate of return on plan assets	11.5	13.5
		2012	2011
		(Rupees i	n '000)
33.3	Movement in defined benefit plan		
	Opening balance	1,442	-
	Opening Receivable	(1,886)	-
	Charge for the year	21,972	14,487
	Contributions to the fund	(22,966)	(13,045)
	Closing balance	(1,438)	1,442
33.4	Reconciliation of defined benefit plan		
	Present value of defined benefit obligations	66,990	62,978
	Fair value of plan assets	(59,467)	(52,064)
	Unrecognised actuarial loss	(8,961)	(9,472)
		(1,438)	1,442
33.5	Movement in present value of defined benefit obligations		
	Opening balance	62,978	45,575
	Current service cost	21,830	14,944
	Interest cost	6,272	5,987
	Actuarial loss on obligations	1,582	2,093
	Benefits paid	(25,672)	(5,621)
	Closing balance	66,990	62,978
33.6	Movement in fair value of plan assets		
	Opening balance	52,064	40,173
	Contributions to the fund	22,966	13,045
	Benefits paid	(25,672)	(5,621)
	Expected return on plan assets	8,369	6,360
	Actuarial (loss) / gain on plan assets	1,740	(1,893)
	Closing balance	59,467	52,064
33.7	Movement in unrecognised actuarial loss		
	Opening balance	(9,472)	(5,402)
	Amount recognised during the year	(1,582)	(2,093)
	Actuarial (loss) / gain during the year	1,740	(1,893)
	Actuarial loss recognised	353	(84)
	Closing balance	(8,961)	(9,472)

## For the year ended 31 December 2012

				Note	2012	2011
					(Rupees	in '000)
33.8	Charge for defined benefit plan					
	Current service cost				21,830	14,944
	Interest cost				6,272	5,987
	Expected return on plan assets				(8,369)	(6,360)
	Reversal of Opening Receivable				1,886	-
	Actuarial loss during the year				353	(84)
	Treatment 1999 during the year				21,972	14,487
33.9	Actual return on plan assets				4,468	4,468
33.10	Plan assets consist of					
	Bank balances				59,467	55,155
33.11	Historical information					
		2012	2011	2010	2009	2008
				(Rupees in	ı '000)	
	Present value of defined benefit					
	obligations	66,990	62,978	45,575	23,901	18,422
	Fair value of plan assets	(59,467)	(52,064)	(40,173)	(22,770)	(15,029)
	Deficit / (surplus)	7,523	10,914	5,402	1,131	3,393

33.12 Expected contribution to be paid to the fund in the next financial year

Based on actuarial advice, the management estimates that the charge in respect of defined benefit plan for the year ending 31 December 2013 would be Rs. 18.586 million.

#### 34. REMUNERATION OF DIRECTORS AND EXECUTIVES

	Chief Executive	2012 Directors	Executives	Chief Executive	2011 Directors	Executives
	(Ru	upees in '000)-		(Rı	upees in '000)	
Fees	-	200	-	-	75	-
Managerial remuneration	18,501	-	91,443	18,509	-	79,087
Charge for defined benefit plan	1,542	-	7,620	1,277	-	6,162
Contribution to defined contribution plan	1,850	-	9,056	3,850	-	10,462
Rent and house maintenance	12,295	-	27,433	8,132	-	23,464
Utilities	3,847	-	9,144	2,765	-	7,909
Medical	2,415	-	13,594	1,851	-	7,909
Conveyance	1,224	-	8,662	-	-	2,239
Security system installation	-	-	-	1,252	-	-
Membership Fee	905	-	3,717	-	-	-
Others	198	-	1,912	105	-	1,713
	42,777	200	172,581	37,741	75	138,945
Number of persons	1	7	66	1	7	51

34.1 In addition to the above, the Chief Executive and certain executives are provided with use of Company maintained car.

## For the year ended 31 December 2012

#### 35. RELATED PARTY TRANSACTIONS

Related parties of the Bank comprise of the Holding Company, associates (including entities having directors in common with the Bank), retirement benefit funds, major share holders, directors and key management personnel and their close family members. Transactions with related parties, other than remuneration of directors and executives as disclosed in note 34 to the financial statements, are summarised as follows:

	2012				2011			
	Holding	Directors	Others	Total	Holding	Directors	Others	Total
		and key				and key		
		management				management		
	Company	personnel			Company	personnel		
		(Rupees in	'000)			(Rupee:	s in '000)	
Advances		-						
At 01 January	-	4,784	-	4,784	-	2,739	-	2,739
Given during the year	-	28,518	-	28,518	-	8,738	-	8,738
Repaid during the year	-	(10,833)	-	(10,833)	-	(6,693)	-	(6,693)
At 31 December	-	22,469	-	22,469	-	4,784	-	4,784
Deposits								
At 01 January	213,432	820		214,252	398,644	6,909	9,010	414,563
Received during the year	414,404	7,406	17,498	439,308	322,916	0,909	3,010	322,916
	· ·		17,496	· ·		(C 000)	(0.010)	
Withdrawn during the year	(426,864)	(1,640)	17.400	(428,504)	(508,128)	(6,089)	(9,010)	(523,227)
At 31 December	200,972	6,586	17,498	225,056	213,432	820		214,252
Mark-up expense	10,166	392	841	11,399	21,364	321	214	21,899
Communication expenses	4,977	-	-	4,977	2,759	-	-	2,759
Sale of vehicles	-	3,692	-	3,692	-	2,299	-	2,299
Payable against branchless								
banking transactions	132,324	-	-	132,324	15,223	-	-	15,223
Mark-up payable	1,007	-	73	1,080	917	-	1,335	2,252
Expense payable	3,999	-	-	3,999	3,662	-	_	3,662
Rent and taxes	10,200	-	-	10,200	6,800	-	-	6,800
Deposit Mobilization Commission	24,278	-	-	24,278	-	-	-	-

#### 36. MATURITIES OF ASSETS AND LIABILITIES

The table below summarises the maturity profile of the expected cash flows of the Bank's financial assets and liabilities. The demand deposits of the Bank are classified as payable within one month. However, the Bank expects that many customers will not request repayment on the earliest date the Bank could be required to pay and the table does not reflect the expected cash flows indicated by the Bank's deposit retention history.

	2012					
	Total	Upto one	Over one	Over six	Over one	
			month upto	months upto		
		month	six months	one year	year	
Assets subject to interest rates			(Rupees in '000)-			
Balances with other banks	916,477	916,477	_			
Investments	3,604,983	2,469,217	1,135,766	_	_	
Advances	6,687,865	439,260	2,702,305	3,375,425	170,875	
	11,209,325	3,824,954	3,838,071	3,375,425	170,875	
Other non-earning assets						
Cash and balances with SBP and NBP	730,133	730,133	-	-	-	
Balances with other banks	11,032	11,032	-	-	-	
Operating fixed assets	349,240	-	-		349,240	
Other assets	950,105	114,785	418,164	339,819	77,337	
Deferred tax assets	98,330	-	98,330	-		
	2,138,840	855,950	516,494	339,819	426,577	
Total assets	13,348,165	4,680,904	4,354,565	3,715,244	597,452	

	2012					
	Total	Upto one	Over one	Over six	Over one	
			month upto	months upto		
		month	six months	one year	year	
Liabilities subject to interest rates		(F	Rupees in '000)			
Liabilities subject to interest rates Deposits and other accounts	6,362,272	1,832,945	1,351,938	1,883,157	1,294,232	
Borrowings	1,391,257	303,357	339,861	141,944	606,095	
Subordinated debt	971,886	-	-	-	971,886	
	8,725,415	2,136,302	1,691,799	2,025,101	2,872,213	
Other near cost bearing liabilities						
Other non-cost bearing liabilities  Deposits and other accounts	2,009,679	2,009,679	_	_	_	
Other liabilities	767,989	523,543	124,844	80,197	39,405	
	2,777,668	2,533,222	124,844	80,197	39,405	
Total liabilities	11,503,083	4,669,524	1,816,643	2,105,298	2,911,618	
iotai nabinties	11,505,065	4,009,324	1,010,043	2,105,298	2,911,010	
			2011			
	Total	Upto one	Over one	Over six	Over one	
		- P	month upto	months upto		
		month	six months	one year	year	
				Ÿ	J	
Assets subject to interest rates						
Balances with other banks	1,255,696	1,105,696	150,000	-	_	
Investments	328,236	328,236	-	-	-	
Advances	5,054,297	299,236	1,757,933	2,813,323	183,805	
	6,638,229	1,733,168	1,907,933	2,813,323	183,805	
Other non-earning assets						
Cash and balances with SBP and NBP	516,706	516,706	-	-	-	
Balances with other banks	3,200	3,200	-	-	-	
Operating fixed assets	252,812	-	-	-	252,812	
Other assets	656,273	93,728	257,509	294,721	10,315	
Deferred tax assets	213,886 1,642,877	613,634	257,509	294,721	213,886 477,013	
					477,013	
Total assets	8,281,106	2,346,802	2,165,442	3,108,044	660,818	
Liabilities subject to interest rates				000.000		
Deposits and other accounts	2,948,239	1,123,210	1,546,874	276,711	1,444	
Borrowings	1,801,725 4,749,964	113,200 1,236,410	492,388 2,039,262	300,278 576,989	895,859 897,303	
	4,745,504	1,230,410	۵,039,202	310,303	o <i>91</i> ,303	
Other non-cost bearing liabilities						
Deposits and other accounts	1,564,290	1,564,290	-	-		
Other liabilities	491,007	351,783	68,168	26,015	45,041	
	2,055,297	1,916,073	68,168	26,015	45,041	
Total liabilities	6,805,261	3,152,483	2,107,430	603,004	942,344	

## For the year ended 31 December 2012

#### 37. CAPITAL MANAGEMENT

The Bank's objectives when managing its capital are:

- To comply with the capital requirements set by the SBP.
- To safeguard the Bank's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders.
- To maintain a strong capital base to support the development of its business.

As of the balance sheet date, the Bank's net equity and Capital Adequacy Ratio stood at Rs. 1,832 million (2011: 1,458 million) and 73% (2011: 60%) respectively, as against the minimum requirement of Rs. 800 million and 15% prescribed by SBP.

#### 38. GENERAL

- 38.1 Captions, as prescribed by BSD Circular No. 11, dated 30 December 2003, in respect of which there are no amounts, have not been reproduced in these financial statements, except for the captions of the balance sheet and profit and loss account.
- 38.2 Certain prior year's figures have been reclassified / rearranged for the purpose of comparison. However, there were no material reclassifications to report.
- 38.3 Figures have been rounded off to the nearest thousand rupees.

#### 39. DATE OF AUTHORISATION FOR ISSUE

These financial statements were authorised for issue by the Board of Directors of the Bank on 7th February 2013.

President &

Chief Executive Officer

Director

Director

# **Pattern of Shareholding**

As at 31st December, 2012

#### Shareholding Structure of Tameer Micro Finance Bank Limited as at 31st December, 2012

S. No.	Name of the Shareholder	Address	No. of Shares	%	Nationality	Citizenship	Current Country of Residence
1	Telenor	38, Paris Plaza, Markaz F-11, Islamabad, Pakistan	68,693,878	51.0000%	Norwegian	N/A	N/A
2	EMC	49, Old Clifton, Karachi, Pakistan	39,599,960	29.4000%	Pakistani	N/A	N/A
3	Kamal Uddin Azfar	31-F, Block 4, KDA Scheme Np. 5, Shahrah e Firdousi, Clifton, Karachi, Pakistan	10	0.0000%	Pakistani	Pakistani	Pakistan
4	Mansoor Alam	D-73, Block 4, Clifton, Karachi, Pakistan	10	0.0000%	Pakistani	Pakistani	Pakistan
5	Mayada Moussa Baydas	2325, Isle Royale I.n, Davis USA	10	0.0000%	American	Pakistani	USA
6	Mumtaz Saeed	94, Khyaban-e-Ghazi, DHA, Phase 6, Karachi, Pakistan	10	0.0000%	Pakistani	Pakistani	Pakistan
7	IFC	2121 Pennsylvania Avenue, NW, Washington, DC, 20433, United States of America	6,600,000	4.9000%	American	N/A	N/A
8	Centurion	45, Bangalore Town, Tipu Sultan Road, Karachi, Pakistan	9,900,000	7.3500%	Pakistani	N/A	N/A
9	Nizar Noor Muhammed	F-65, Block 7, Clifton, Karachi	4,950,000	3.6750%	Pakistani	Pakistani	Pakistan
10	Noor Muhammad Mewawalla	F-65, Block 7, Clifton, Karachi	4,950,000	3.6750%	Pakistani	Pakistani	Pakistan
				100%			

# Design & Concept Tameer Micro Finance Bank (TMFB) Limited In-house Creative Unit

## Photography

Concoction Studios, Karachi, Pakistan and TMFB In-house Creative Unit www.concoctionstudios.com

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## Empowering the Un-banked

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# This is the story of Empowering the Unbanked

# **Tameer Micro Finance Bank Limited** A-15, Block 7 & 8 Central Commercial Area, K.C.H.S Union Karachi- 75350, Pakistan www.tameerbank.com | UAN 111 111 004